Application Form





Acronym: NOSTRA

Acronym	NOSTRA
Title of the project	Network of STRAits
Type of intervention	Type 1: 'Regional Initiative Project'

Type 2: 'Capitalisation Project'

Colour code

white field Fields to be completed by Applicant

grey field Fields not to be completed or data automatically transferred / calculated from another field

The Excel protection must not be removed.

Damaged Application Forms will be declared ineligible.

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General Instructions for filling in the application form

This application form is part of the "application pack" for INTERREG IVC applicants. Before filling in this form, please also read all programme-related documents, especially:

- a) the INTERREG IVC Operational Programme,
- b) the programme manual and
- c) the terms of reference

In particular, the programme manual and the terms of reference will provide you with further guidance on the way to develop an INTERREG IVC project and to prepare the application form. The above mentioned documents are available on the programme web site (www.interreg4c.eu).

Paper version

Application form

The application form must be completed, printed out, dated, signed by a duly authorised representative of the Lead Partner, and stamped with the stamp of the Lead Partner's institution (if exists). It should be sent together with the annexes (co-financing statements) by mail/courier to the INTERREG IVC Joint Technical Secretariat (JTS) at the latest by the end date of the call. This will be checked through the date of postal stamp on the envelope. The JTS address can be found on the programme's web site: www.interreg4c.eu

Co-financing statements

Co-financing statements in original faxed or scanned version must be included in the mail sent to the JTS for all partners listed in Section 5 of the application form. The standard form of the co-financing statement available on the programme website must be used, no amendments to the text are allowed. Any amendments to the text of the form will lead to the ineligibility of the application. The amount of national co-financing indicated in the co-financing statements must cover at least the amount indicated for each partner in section 5 of the application form.

Electronic version

An electronic version of the completed application form must be sent by email to the JTS at the latest by the end date of the call at the following address: application@interreg4c.eu

The electronic and paper version of the application form must be identical.

Technical instructions

- Applicants are asked to complete only the input fields (white fields) of this application form. For technical reasons, most of the white fields have been split up into 2 or 3 sub-fields. As soon as the first sub-field is filled in, please continue in the next sub-field.
- Grey fields are not to be completed. For the grey fields, certain information will automatically be transferred to these sections after details are entered in other fields of the application form. Formulae for automatic calculations have been included in the relevant fields. These fields cannot be changed or edited.
- All input fields (white fields) are locked in order to ensure that all applicants have the same amount of space for describing their project and answering the questions. The number of characters (with spaces) is limited to 1000 characters per field. This limit must not be exceeded.
- All input fields must be filled in unless stated otherwise in the instructions field.
- Certain questions in the application form must be answered by marking a tick-box. When clicking on the box, an arrow will appear. Please click on the arrow and select the option provided in the drop-down field, which will appear on the screen.
- If you want to use a bullet point list in any of the input fields, please press 'Alt+Enter' to move to the next line.
- If you want to copy and paste information in the document, please select the **content of the cell you are copying from, and not the cell itself**.

Application forms with error messages or with uncompleted sections will automatically be declared ineligible.

Checklist for submission

Please make sure that you have fulfilled the requirements listed below before submitting the documents.

- 1. The electronic version of the completed application form is submitted via e-mail to application@interreg4c.eu by the end date of the call at the latest.
- X 2. The paper version of the completed application form and the relevant annexes (co-financing statements) are sent to the JTS in Lille by the end date of the call at the latest (proof of the sending date has to be provided).
- **X** 3. The electronic and paper versions of the application are <u>identical</u>.
- **X** 4. All documents are in the working language of the programme (English).
- X 5. The paper version includes the completed application form and the relevant annexes (co-financing statements) in one single package/envelope.
- **X** 6. The paper version is not bound in order to ease photocopying for the JTS.
- 7. Co-financing statements in original, faxed or scanned version are submitted for all partners including the Lead partner. They are dated and signed by hand. The standard forms from the application pack have been used and no amendments to the texts have been made. The information in the fields to be completed (acronym, title, name of institution, partner no) corresponds exactly to the information provided in the application form. The co-financing amount covers at least the amount indicated in the application form.
- X 8. All partners participating in the project, including partners from third countries, are listed in section 5 of the application form with their institution's name in original and English languages.
- **X** 9. The application form is dated and signed by hand by a duly authorised representative of the Lead Partner.
- **X** 10. The application form is dated and stamped (if stamp exists).
- 11. The application complies with the eligibility criteria of the INTERREG IVC programme described in the programme manual and the terms of reference.
- X 12. All fields have been filled in and no error messages appear.

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Section 1: Project Summary

1.1 Acronym: NOSTRA

1.2 Title of the project: Network of STRAits

1.3 Type of intervention: Regional Initiative Project

1.4 Duration

Please indicate when the operation will start and finalise its activities. Concerning the start date, the following elements should be taken into consideration. Projects should be ready to start their implementation as soon as possible after the decision of the IVC Monitoring Committee and in any case within a maximum of two months from the date of decisions. Decisions on projects are expected to be taken within eight months after the end date of each call. For the recommended duration of projects, please refer to the programme manual.

Start: beginning of 01 2012 Closure: end of 12 2014 TOTAL N°MONTHS: 36

1.5 Sub-theme selected:

Please select the sub-theme the project focuses on. Please note that only one sub-theme can be chosen.

Priority: 2: Environment and risk prevention

Sub-theme: Biodiversity and preservation of natural heritage (including air

1.6 Brief summary of the project

Please provide a brief summary of the project's background, objectives, partnership, main activities and expected outputs and results. It is strongly advised that this field is filled in after the entire Application Form has been completed. Should the project be approved, this summary will be published on the programme's website. Thus, it should be clear, self-explanatory and without references to other parts of the Application Form or to other documents.

In November 2010, a Memorandum of Understanding (MoU) was signed between 15 local authorities and organisations bordering 8 European straits: the Strait of Dover, the Strait of Messina, the Kvarken, the Strait of Sicily, the Gulf of Finland, the Strait of Otranto, the Fehmarnbelt and the Strait of Bonifacio. This MoU defines two main objectives for the partnership: gaining recognition of the European straits' specificities at national and European levels and enhancing cooperation projects between the partners.

Indeed, the straits of Europe share several common issues (transport, economic development, maritime safety...), which all have an impact on the natural heritage of the straits. The partners have thus decided to exchange experience in order to be able to implement more efficient and environment-friendly policies at strait level.

NOSTRA aims at showing how integrated governance tools (bi-national ones) can help improving the way strait areas are managed.

In particular, the objective is to ensure the economic development of the territory without endangering the biodiversity and environment. The preservation of biodiversity was identified as the nodal point of all issues straits have to face. Moreover, it is foreseen that an integrated management of the area is the proper answer to most problems faced by the local authorities bordering the straits.

In this framework, 16 partners bordering 8 straits of Europe have joined in the partnership in order to share experience, good practices and analyse the governance tools already implemented or in project. This will be done through several events such as study visits, workshops, seminars, forums and conferences.

The results of the activities will be widely shared at local level thanks to the organisation of regular territorial meetings with local stakeholders.

Those meetings will also be opportunities to identify good practices and know the local actors' expectations. This will thus ensure a proper top-down and bottom-up approach.

The communication will also be done through a website, flyers and a good practices and policy recommendations guide.

Besides, all partners will prepare implementation plans in which they will explain what type of practices they will use and implement at local and strait level and how. This should enable the partners to directly benefit from the project by adapting their own policies according to the knowledge gained.

Another aim of the project is to bring a contribution to the improvement of the European policies regarding the straits governance.

NOSTRA will also enhance the European Straits Initiative (ESI) which will be able to lean its influence actions on concrete basis. The project might also enable the ESI to widen its partnership to other straits.

1.7 Pa	1.7 Partnership information						
Numl	Number of partners not financed under INTERREG Number of partners in IVC						
1 101111	Austria: 0	uo:		EU-MS:	0	or or year.	
	Belgium: 0			Switzerland:	0		
	Bulgaria 0			Others:	1		
	Cyprus: 0					-	
Cz	ech Republic: 0						
	Denmark: 1						
	Estonia: 1						
	Finland: 2						
	France: 2						
	Germany: 1						
	Greece: 0						
	Hungary: 0						
	Ireland: 0						
	Italy: 6						
	Latvia: 0						
	Lithuania: 0						
	Luxembourg: 0						
	Malta: 0						
	Netherlands: 0						
	Poland: 0						
	Portugal: 0						
Cla	Romania 1						
510	vak Republic: 0						
	Slovenia: 0 Spain: 0						
	Spain: 0 Sweden: 0						
Llni	ted Kingdom: 1						
OIII	Total: 15						
	Norway: 0		Total numi	ber of partners:	16		
	Norway.		Total Ilaini	oci oi partiioro.			
Overv	iew of project partners (det	ails of t	he partnership ha	ve to be filled in i	n Section 5)		
	Institution	country			r budget		
	Pas-de-Calais County		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:	
<u>LP</u>	Council	FR	267 306,57 €	89 102,19 €	0,00€	356 408,76 €	
				·	·		
<u>P2</u>	Kent County Council	UK	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:	
	ŕ		154 053,12 €	51 351,04 €	0,00€	205 404,16 €	
<u>P3</u>	Province of Messina	IT	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:	
<u>. J</u>	1 13 VIII OC OF IVICOSIFIA		113 746,87 €	37 915,63 €	0,00€	151 662,50 €	
D.4	Province of Reggio	ıŦ	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:	
<u>P4</u>	Calabria	IT	00 000 00 6	22,060,76,6	0.00.6	121 070 04 6	

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32 969,76 €

98 909,28 €

0,00€

131 879,04 €

P5	Kvarken Council	FI	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
2	Rvarken Council	- 1	93 552,96 €	31 184,32 €	0,00€	124 737,28 €
<u>P6</u>	Regional Province of	ΙΤ	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
10	Trapani		73 778,49 €	24 592,84 €	0,00€	98 371,33 €
P7	Danube Delta National Institute for Research and	RO	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>. , , , , , , , , , , , , , , , , , , ,</u>	Development Development	KO	145 423,10 €	25 662,90 €	0,00€	171 086,00 €
<u>P8</u>	Harju County Government	EE	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
10	rialja County Government	LL	74 833,66 €	13 205,94 €	0,00€	88 039,60 €
<u>P9</u>	Uusimaa Regional	FI	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
1 5	Council		90 231,00 €	30 077,00 €	0,00€	120 308,00 €
P10	Province of Lecce	ΙΤ	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
1 10	Trovince of Ecces	.,	136 610,32 €	45 536,78 €	0,00€	182 147,10 €
P11	Vlora Regional Council	other	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u></u>	viora regional oddrien	Otrici	0,00€	0,00€	2 472,00 €	2 472,00 €
P12	Region Zealand	DK	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u></u>	rtogion Zodiana	DIX	149 218,83 €	49 739,61 €	0,00€	198 958,44 €
<u>P13</u>	County of Ostholstein	DE	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>- 10</u>	County of Councidion	DL	56 585,40 €	18 861,80 €	0,00€	75 447,20 €
<u>P14</u>	Corsican Environment	FR	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u></u>	Office (O.E.C.)	110	108 243,69 €	36 081,23 €	0,00€	144 324,92 €
<u>P15</u>	Province of Sassari	ΙΤ	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>1 10</u>	Trovince of Gassain		140 139,60 €	46 713,20 €	0,00€	186 852,80 €
<u>P16</u>	National Park of	ΙΤ	ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u></u>	Maddalena Arcipelago		94 968,00 €	31 656,00 €	0,00€	126 624,00 €
<u>P17</u>			ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u></u>			0,00€	0,00€	0,00€	0,00€
<u>P18</u>			ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>. 10</u>			0,00€	0,00€	0,00€	0,00€
<u>P19</u>			ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>. 10</u>			0,00€	0,00€	0,00€	0,00€

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		EDDE Fundings	EU Nat. Cofi	Other:	TOTAL:
<u>P20</u>		ERDF Funding: 0,00 €	0,00 €	0,00 €	0,00 € S
		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P21</u>		0,00 €	0,00 €	0,00 €	0,00 €
		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P22</u>		0,00 €	0,00€	0,00€	0,00€
		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P23</u>		0,00 €	0,00€	0,00€	0,00€
		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P24</u>		0,00 €	0,00€	0,00€	0,00€
		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P25</u>		0,00 €	0,00€	0,00€	0,00€
		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P26</u>		0,00 €	0,00€	0,00€	0,00€
		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P27</u>		0,00 €	0,00€	0,00€	0,00€
		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P28</u>		0,00€	0,00€	0,00€	0,00€
		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P29</u>		0,00€		0,00€	
D		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P30</u>		0,00€	0,00€	0,00€	0,00€
D04		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P31</u>		0,00€	0,00€	0,00€	0,00€
Doo		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P32</u>		0,00€	0,00€	0,00€	0,00€
Daa		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P33</u>		0,00€	0,00€	0,00€	0,00€
D0.4		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u>P34</u>		0,00€	0,00€	0,00€	0,00€
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			5U.N. (O. f.	O.I.	TOTAL
<u>P35</u>		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
		0,00€	0,00€	0,00€	0,00 € ⊃
<u>P36</u>		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL: 0,00 € TOTAL: 0,00 € TOTAL:
		0,00€	0,00€	0,00€	0,00€
<u>P37</u>		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
		0,00€	0,00€	0,00€	0,00€
<u>P38</u>		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u> </u>		0,00€	0,00€	0,00€	0,00€
<u>P39</u>		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
1 33		0,00€	0,00€	0,00€	0,00€
P40		ERDF Funding:	EU Nat. Cofi	Other:	TOTAL:
<u></u>		0,00€	0,00€	0,00€	0,00€

1.8 Project budget (in EUR) (based on the partner budget described in Section 5)

	Amount
ERDF Funding	1 797 600,89 €
National Public Co-financing	564 650,24 €
Total budget eligible to ERDF	2 362 251,13 €
Norwegian Funding	0,00 €
Norwegian Co-financing	0,00 €
Total Budget Norway	0,00 €
INTERREG IVC BUDGET	2 362 251,13 €
Other funding	2 472,00 €
TOTAL BUDGET	2 364 723,13 €

1.9 Lead Partner confirmation

By signing the Application Form the Lead Partner hereby confirms that

- the project neither in whole nor in part has or will receive any other complementary EU funding (except for the funding indicated in this Application form) during the whole duration of the project.
- the project is in line with the relevant EU and national legislation and policies of the countries involved.
- all partners in the partnership receiving funding from the INTERREG IVC programme (ERDF or Norwegian funding) fulfil the criterion of a public body or a body governed by public law as defined in the Programme Manual.
- all partners described in Section 5 of the Application Form are committed to taking part in the projects' activities
- the information is accurate and true to the best knowledge of the Lead Partner

Signature of the Lead Partner		Official stamp of the Lead Partner's institution (if exists)
Name of the signatory	Dominiqu	ie DUPILET
Title of the signatory	President	
Lead Partner's institution	Conseil g	énéral du Pas-de-Calais
Date of signature		22/02/2012

Section 2: Detailed Description of the Project

2.1 Rationale

2.1.1 Brief history of the project

Please describe how the project idea and partnership was developed and how the partners were involved in developing the project proposal.

During summer 2009, on the joint initiative of Pas-de-Calais County Council and Kent County Council, all local authorities bordering a strait in Europe have been contacted and proposed to try and find ways of working together. This solicitation was followed by a first meeting between Pas-de-Calais County Council and Euregio (Helsinki-Tallinn) in November 2009 at a rail Baltica round table.

In the meanwhile most local authorities contacted expressed their strong interest in having a first technical meeting. The latter took place in March 2010 in Arras (Pas-de-Calais) and gathered 14 local authorities. It was then decided a twofold strategy:

- working for the recognition of the straits' specificities and the issues they face;
- developing cooperation projects in general and submitting an INTERREG IVC bid in particular.

A second technical meeting was held in Messina (Italy) in September 2010 which was dedicated to the first discussions on the content of such a project. It also was

the opportunity to decide to organise a political meeting in order to sign a Memorandum of Understanding (MoU) which would state the two objectives mentioned above and thus officialise the partnership. This event took place on November 23rd, 2010 in Calais. The elected representatives of 15 local authorities bordering 8 straits of Europe (Strait of Dover, Strait of Messina, Kvarken, Strait of Sicily, Gulf of Finland, Strait of Otranto, Fehmarn belt, Strait of Bonifacio) signed the MoU. Due to the geographic shape of Europe, the straits are located in the North and the South. This fact explains the geographic distribution of the partners.

On November 23rd 2010, another technical meeting took place which helped define more precisely the types of activities which needed to be implemented in the framework of the project. Partners were asked to submit concept papers on their expectations and those papers have been discussed during a 4th meeting in January 2011 in Brussels.

The partners have kept exchanging information and working on the content of the project via emails and during technical meetings since March 2010. In particular, three meetings took place between January and March 2011 during the most intensive phase of the project preparation. Though there is no strait in Eastern Europe, an Eastern partner has been found to fulfil programme requirements. An opportunity was to make a link with another INTERREG IVC project, DELTANET, which will bring added value to NOSTRA. Indeed, they are both networks of regions with a geographic specificity (deltas and straits) and both projects deal with the issue of joint and often bi-national governance tools. The Romanian partner of DELTANET, the Danube Delta National Institute for Research and Development, agreed to join in the project. It also has the advantage of being specialised in the issue of preservation of biodiversity.

2.1.2 Problem description / issue addressed

Please describe what problem(s) and/or issue(s) the project will address. Explain the background of the problem(s) / issue(s) and their relevance to the partnership and the INTERREG IVC programme. Please justify the choice of the selected sub-theme.

Priority 2 aims at strengthening environmental protection and the synergies between the environmental context and the economy. One of potential example of the sub-theme "biodiversity and preservation of natural heritage" is developing management mechanisms related to sites designated as special areas of conservation. The Operational Programme mentions that this priority will support interregional cooperation projects which contribute to promoting the development of actions linked to biodiversity and the preservation of natural heritage, especially in NATURA 2000 sites and promoting the development of sustainable coastal management activities.

The project sub-theme focuses on the challenge of conserving biodiversity in straits. Straits can be areas of intense economic activity and transport and many of the NOSTRA straits are also designated for biodiversity, with numerous Natura 2000 designations for example. Through demonstrating best practice in areas such as marine planning,

NOSTRA will help provide a policy direction to show how improved decision making frameworks can deliver for economic development alongside flourishing biodiversity. All sectors need to be taken into account for this approach to be successful, so historic environment, transport and industry will require as much focus as biodiversity.

For straits with fewer designations, NOSTRA should show how a strong environmental evidence base is required, to achieve the same result of sustainable management. NOSTRA will also examine how strait partners could collaborate more closely to offset environmental risks, which are heightened for straits, such as oil spill pollution.

Tourism for many straits is dependent on biodiversity and NOSTRA will examine projects which demonstrate this value, in doing so, the project will look at biodiversity as a benefit for economic development as well as a constraint.

The biodiversity and natural heritage of straits are thus impacted by many factors and it's is a

big challenge for all straits to build up preconditions for economic growth in a way as environmentally friendly as possible.

The project will deal with the human influence (economic development, transport, touristic activities) on the littoral and marine spaces and creates a dialogue with the stakeholders involved in coastal activities. The project will thus allow the exchange of experiences and the implementation of joint governance in the territories of the straits for an integrated and sustainable development of littoral territories to preserve their biodiversity and natural heritage.

Dealing with all those questions implies to gather all the specialised actors of the different domains of activity. It also requires both sides of the straits, both local authorities and the actors settled on their territories to work together.

All the straits of Europe have those issues in common and try to face them with their own tools and experiments. For instance, 3 straits have implemented

binational bodies, others have signed agreements, another one is implementing an EGTC.

In this regard, the most crucial need is the implementation of the relevant governance tool, which will allow a proper multi-level approach to all those interrelated issues the straits areas have to face.

The INTERREG IVC programme gives the possibility to share and analyse their experiences of governance tools. The IVC area is necessary as the straits are spread in the Northern and Southern parts of Europe. It is also expected that the outcomes of this project will lead to the emergence of other projects within cross border European programmes for example.

Up to now, there has never been exchanges of practices regarding the governance tools used on strait areas. Nevertheless, another INTERREG IVC project, DELTANET, has dealt with similar issues regarding the European delta regions. We have chosen to make a link with this project in order to share experiences and have benefit from each other.

2.1.3 Objectives of the project

Please describe the overall objective and sub-objectives of the project.

The overall objective of the project is to show how a joint governance of straits can ensure better public policies in respect to the preservation of biodiversity and natural heritage and thus allow a sustainable economic development of the area.

The partners wish to improve their knowledge of the other straits of Europe and in particular study the different governance tools that may have been implemented or are in project and which have allowed a better management of the strait areas.

It is foreseen that an integrated approach of straits issues is the key answer to most problems those areas have to face. Therefore, the identification of best practices should enable the partnership to convince regional, national and European policy makers of the necessity of enhancing such an integrated approach. This project should contribute to reach the EU 2020 strategy objectives of an intelligent, sustainable and inclusive growth in those areas.

Indeed, working towards an integrated approach of the area which includes all stake holders (multi-level governance) with the aim of allowing a sustainable development, respectful of the environment is in line with that strategy.

The partnership is based on the will to work for the preservation of biodiversity and natural heritage on the straits areas. As the biodiversity and natural heritage are endangered by several problems which could not all be addressed in one project, it has been chosen to concentrate on three sub-objectives:

- the environmental impact of the choice of a point-to-point maritime transport and logistics device;
- the type of collaboration between all actors (local authorities and administrations, schools and universities, enterprises, cultural organisations, civil society, etc...) which can foster sustainable and environment-friendly economic and touristic development;

- the improvement of terrestrial and marine planning and development of strait areas as a means to ensure the preservation of biodiversity and the inhabitants' quality of life, in particular through the link which can be made between the coast and the hinterland and through the assessment of seascape characterisation.

This will be done through the exchange and analysis of best practices during study visits, seminars, workshops and conferences, which will lead to the production of a good practices and policy recommendations guide for regional, national and European policy makers and the conception of implementation plans by the partners.

2.1.4 Expected outputs and results of the project

a) Please describe the outputs and results the project intends to produce. For further information, please refer to the Programme Manual.

(**Outputs** are tangible deliverables and visible outcomes or products of the project. They directly result from the activities carried out in the project. Output indicators are typically measured in concrete units such as number of seminars, study visits, conferences, participants, publications, good practices identified, policies addressed. **Results** are direct and immediate effects resulting from the project and from the production of the outputs. Compared to outputs, results imply a qualitative value. They should be also measured in concrete units such as the number of staff with increased capacity, the number of good practices successfully transferred, the number of policies improved.)

Outputs:

- 11 interregional events (2 conferences, 2 study visits, 4 workshops, 3 seminars) where partners exchange experience, analyse good practices and discuss straits governance tools
- 20 best practices selected and collected in a best practices and policy recommendations guide to be disseminated to local, regional, national and European levels
- 1 baseline study to establish a shared knowledge basis on the governance tools existing on the straits
- 14 implementation plans with a part specifically dedicated to joint resolutions between the two local authorities bordering a same strait
- 14 regional policies addressed (including environmental, transport, touristic and economic development policies)
- 2 European policies addressed (Integrated Maritime Policy and Territorial Cohesion Policy)
- 1 NOSTRA website linked with the partners' websites
- Communication tools (2 flyers, 1 map, 6 newsletters, goodies, 12 press releases, 4 press conferences, USB keys...) to promote the project and disseminate its results
- 10 steering committees and management material (partnership agreement, subsidy contract, project manual...)

Results:
• increased knowledge of the possible governance tools for straits
• increased number of people (elected representatives, experts, regional and European policy makers, searchers and students, population) aware
of the straits' specificities • improved regional public policies on the straits areas through a more integrated approach of the issues they face
• a reinforced network of the local authorities bordering a strait of Europe (inclusion of new members in the European Straits Initiative for example)
Concrete proposals of policy improvements at national and European levels
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b) Please explain the innovative character of the expected results in particular compared with possible INTERREG IVC running projects dealing with similar focus (see programme website for further information on running projects). For projects deriving from past INTERREG experiences (follow-up projects), please clarify the added-value of these results compared to the achievements of the previous experience.

The network of partners itself did not exist two years ago and it is the first time local authorities bordering a strait formally join together in order to find solutions to common problems.

Besides, aiming at having an integrated approach of the straits areas in order to tackle the issues they face more efficiently is quite innovative. NOSTRA should help going further on three aspects: first, stop envisaging the straits issues separately but with a global vision as those issues are closely interrelated; second, make the link between those issues through the environment dimension (biodiversity, natural heritage) and the common will of the local actors to preserve this environment; third, propose integrated multi-level governance tools as a possible efficient solution to those problems.

Of course, most straits are included in INTERREG IVA and B programmes and therefore are already familiar with cross-border approaches.

Nevertheless, NOSTRA will offer the possibility to share and transfer existing local and/or cross-border experiences to other straits and thus value past or on-going INTERREG IVA projects.

The analysis of governance tools on areas with a geographic specificity has been done by INTERREG IVC projects such as DELTANET, but never on strait areas and on bi-national sites. The link made with the DELTANET project through the involvement of its Romanian partner will prevent the partners of NOSTRA from investigating processes already studied and therefore save time and efficiency.

2.1.5 Intensity of cooperation

Please describe the level of intensity of cooperation that you intend to achieve within your project (see chapter 2.1.1 of the programme manual). From fourth call onward, please note that mini-programmes are not possible.

The network has developed a strong partnership during the preparation phase. Thus a Memorandum of Understanding was signed by the partners in November 2010 with the objectives, among others, to submit this INTERREG IV C bid.

In this context, the project intends to achieve a basic level of cooperation.

The partners will develop networking activities such as:

- study visits: some straits will be selected according to the relevance of their practices and their results in the management of some fundamental issues. The partners will meet all the actors involved and study the governance tools implemented in order to learn from the experiences.
- workshops: a specific sub-issue will be tackled both through experts presentations and through the analysis of good practices.
- forums: public events aiming at creating a strait identity and disseminating the straits' issues in a wider public (inhabitants, teachers, searchers, students, economic development actors...).
- cross-cutting seminars: these

seminars will deal with cross-cutting issues which may have an impact on the governance of the straits.

- joint communication tools: website, newsletters at European and local levels, flyers, exhibition...

In addition to those "normal networking activities", the partners will identify and transfer good practices.

After networking activities, territorial meetings will be organised by each partner with the local actors of its territory in order to share and transfer the good practices learnt during the transnational meetings.

Thanks to all theses activities, policy recommendations will be formulated and spread at local, regional, national and European levels.

Since 3 straits out of 8 involved in the partnership have developed bi-national entities to manage their transnational territories, the project will feed the other straits' reflexion on the development of a formal framework for their cooperation and will thus lead them to develop new policy tools for the governance of their strait.

2.1.6 Approach and methodology

Please describe the approach and the methodology (e.g. sequence, combination and interrelation between the activities; logic behind the different Components) proposed to achieve the project's objectives and to produce the intended outputs and results.

The project will start with a launching conference in which it is expected to have a participation from the European commission (DG Mar and DG Regio) in order to make its representatives aware of the project aims.

The project will be conducted in three concurrent phases in order to improve the regional and national policies on the preservation of biodiversity while maintaining the economic development.

2012 is the year dedicated to see and learn.

Two straits will be visited during a study visit. One already has a bi-national governance tool in use (Kvarken). The second is currently working on the setting up of an EGTC (Strait of Bonifacio). Both should enable the partners to have a precise idea of questions raised around such tools and their efficiency considering the project goals. During those events the partners will meet all the local actors involved in the different issues straits face (environment, transport...) and see how they are implicated in their governance.

In parallel to those events, a baseline study will be made to show what types of governance tools exist, their specificities and how they meet their objectives, in the perspective of the 2013 activities.

2013 is the year dedicated to analyse and study.

4 workshops will be organised on the 4 subthemes mentioned in 2.1.3, with the aim to identify and analyse good practices for the sustainable development of straits. They will be analysed during the workshops in order to select among them at least 3 best practices per workshop, which will be presented in the best practices and policy recommendations guide.

This guide will be prepared progressively throughout the project's lifetime, its content being fed with the insight collected during the activities.

The partners will also start working on their implementation plans.

2014 is the year dedicated to think and act.

3 cross-cutting seminars will be organised which will highlight the link between all the issues tackled previously

and help having an idea of the ideal governance tool to ensure the preservation of the straits.

The last seminar will be dedicated to the finalisation of policy recommendations and implementation plans.

During the three years, each activity organised at partnership level will be followed, within each partner's territory, by territorial meetings to allow dissemination of the knowledge gained to local actors and feed back on further expectations, through top-down and bottom-up processes.

The project will be closed by a public conference in which the elected partner representatives will participate. They will contribute to the promotion of the best practices and policy recommendations guide at regional, national and European levels.

2.1.7 Components of the project

Activities have to be organised logically into a certain number of components. The description of these components is provided in section 3 of the application form. For further information on the components, please refer to the programme manual

Title Preparation activities	programme manual.		
Preparation Activities' Responsible partner Lead Partner	Component	Title	Preparation activities
Responsible partner	•	Responsible partner	Lead Partner
Responsible partner			
Component 1 Planned results A well managed project reaching its objectives, without serious conflict between the partners, without irregularities and with smooth reporting to the programme Title Communication and dissemination Responsible partner Planned results Title Component 3 Title Component 3 Title Exchange of experiences dedicated to the identification and analysis of good practices and drawing of policy recommendations and implementation local plans to enhance policies for a sustainable governance of straits Title Component 4 Responsible partner Planned results		Title	
Component 1 Serious conflict between the partners, without irregularities and with smooth reporting to the programme Title Responsible partner Province of Sassari An efficient communication aimed at disseminating the project's activities and achievement and targeted on all relevant local, regional, national and European stakeholders (both policymakers and the wider public) Title Exchange of experiences dedicated to the identification and analysis of good practices Responsible partner Lead Partner Planned results Identification of good practices and drawing of policy recommendations and implementation local plans to enhance policies for a sustainable governance of straits Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results Planne			
Responsible partner Planned results An efficient communication aimed at disseminating the project's activities and achievement and targeted on all relevant local, regional, national and European stakeholders (both policymakers and the wider public) Title Exchange of experiences dedicated to the identification and analysis of good practices Responsible partner Planned results Lead Partner Planned results Identification of good practices and drawing of policy recommendations and implementation local plans to enhance policies for a sustainable governance of straits Title Responsible partner Planned results Title Responsible partner Planned results	Component 1	Planned results	serious conflict between the partners, without irregularities
Component 2 Responsible partner Planned results An efficient communication aimed at disseminating the project's activities and achievement and targeted on all relevant local, regional, national and European stakeholders (both policymakers and the wider public) Title Exchange of experiences dedicated to the identification and analysis of good practices Responsible partner Planned results Lead Partner Planned results Identification of good practices and drawing of policy recommendations and implementation local plans to enhance policies for a sustainable governance of straits Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results		Title	Communication and dissemination
Component 2 Planned results An efficient communication aimed at disseminating the project's activities and achievement and targeted on all relevant local, regional, national and European stakeholders (both policymakers and the wider public) Title Exchange of experiences dedicated to the identification and analysis of good practices Responsible partner Planned results Identification of good practices and drawing of policy recommendations and implementation local plans to enhance policies for a sustainable governance of straits Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results			
Component 3 Responsible partner Planned results Identification of good practices and drawing of policy recommendations and implementation local plans to enhance policies for a sustainable governance of straits Title Responsible partner Planned results Title Title Component 5 Responsible partner Planned results	Component 2		An efficient communication aimed at disseminating the project's activities and achievement and targeted on all relevant local, regional, national and European stakeholders
Component 3 Responsible partner Planned results Identification of good practices and drawing of policy recommendations and implementation local plans to enhance policies for a sustainable governance of straits Title Responsible partner Planned results Title Title Component 5 Responsible partner Planned results		I	
Planned results Identification of good practices and drawing of policy recommendations and implementation local plans to enhance policies for a sustainable governance of straits Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Planned results Title Responsible partner Pl		Litle	
Component 5 Planned results Identification of good practices and drawing of policy recommendations and implementation local plans to enhance policies for a sustainable governance of straits Title Responsible partner Planned results Title Responsible partner Planned results	0 10	Responsible partner	Lead Partner
Component 4 Responsible partner Planned results Title Responsible partner Planned results	Component 3		recommendations and implementation local plans to
Component 4 Responsible partner Planned results Title Responsible partner Planned results			
Component 5 Title Responsible partner Planned results		Title	
Component 5 Title Responsible partner Planned results		Responsible partner	
Component 5 Responsible partner Planned results	Component 4	-	
Component 5 Responsible partner Planned results			
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2.1.8 Durability of the project results

Please describe how the durability of the project's achievements will be ensured. How, when and by whom will the outputs be used and how will they be maintained after the end of the project? How will the results/impacts of the project be sustained?

Regarding the immediate outputs such as the website or the good practices database, they will be kept online and alive after the end of the project. The exhibition on the history of the straits which will be launched at the final conference will then be circulated among the partners. This will allow a better impact of the project towards the inhabitants of those areas and contribute to the existence of a strait identity.

At the end of the project, the partners will have implementation plans in hand which will allow them to go further by transferring good practices. Besides, the recommendations reached will need to be disseminated and backed up in order to ensure a proper impact on the way straits are managed at regional level.

The partnership gathers local authorities which border a strait of Europe and which have signed a Memorandum of Understanding (MoU) in November 2010. The MoU aims at having recognition of the straits specificities and facilitating the emergence of cooperation projects between the signatories. This INTERREG IVC project is one of the first concrete outcomes of the agreement, along with the joint contribution to the EU consultation on the future cohesion policy. The local authorities which have signed this MoU are willing to work on a long term basis. Besides, they are also totally open to include new partners from other straits of Europe (Oresund, Kattegat...). Indeed, the Region Zealand on the Fehmarn belt, which is involved in NOSTRA, is also a member of the Oresund Committee and should make the link with the Strait of Oresund.

As the MoU clearly states, this INTERREG IVC bid is perceived as a first step to identify other projects to be implemented on a more local scale (maybe on future VA and VB INTERREG programmes).

Also, since the project partners have the strong will to contribute to the improvement of the EU policies regarding the straits governance, the achievement of this goal will give the insurance of the durability of the project impact.

2.2 Policy context

2.2.1 Contribution to the programme's objectives and to the Lisbon and Gothenburg agendas

Please describe how the project will help to achieve the objectives of the INTERREG IVC programme and contribute to the Lisbon and Gothenburg agendas. What added value will interregional cooperation bring in this context?

In harmony with the programme's objective, the project aims at improving the effectiveness of regional development policies in the environmental area by exchanging and transferring policy experiences and good practices to develop effective and sustainable regional and local policies on the governance of straits. This is in line with the Priority 2 of the Programme and the sub-objective of developing management mechanisms related to sites designated as special areas of conservation.

Due to their transnational characteristics and the particular problems they face in terms of environment, maritime security, transport, logistics, migration, cultural interfaces, tourism, the straits are territories with specific needs of conservation.

Good governance of the straits is essential for the EU in order for it to achieve the objectives of the Lisbon and Gothenburg strategies, particularly as regards sustainable development and economy and transport.

Europe's maritime spaces and especially the straits are central to Europe's wellbeing and prosperity – they are in particular Europe's trade routes, climate regulators, sources of food and resources.

Straits are important gateways and can play an essential role in economical prosperity and development by enhancing maritime cluster promotion and creating new opportunities for employment, investments and international linkages. There is a direct link between economic prosperity of regions and a well-developed system of transportation. An increase in goods volumes, new investments in strait areas, good terminals and high speed railways to the hinterlands, shows the importance and direct influence that communication and transportation routes have on economic prosperity of those areas.

The goal of the project is to create optimal conditions for the sustainable use of the straits, enabling the growth of maritime and transport sectors and of coastal regions.

Ensuring that the use of the marine environment is sustainable is a prerequisite for the coastal industries to be competitive. Furthermore the straits concentrate multiple issues on a scale which goes beyond the specific area of the strait. They are nodal points which have a larger impact than their adjacent territories. An effective management of the cross of straits would have strong positive implications particularly in economic (business development), and environmental terms on the hinterlands.

The project will also contribute to the Gothenburg objective of sustainable transport. The implementation of efficient and environment-friendly sea motorways requires efficient management of the straits.

A better governance of straits will enhance Europe's capacity to face the challenges of globalisation and competitiveness, climate change, degradation of the marine environment, maritime safety and security.

The project will provide a coherent policy framework that will allow the optimal

development of all straits-related activities in a sustainable manner.

It will thus be anchored in the Lisbon agenda for jobs and growth, and the Gothenburg agenda for sustainability.

NOSTRA will create innovative added-value allowing the exchanges of good practices in the governance of straits and thus reach a more sustainable approach of those nodal points for the integrated development of the EU. The project will contribute to the capitalisation of good practices collected in other European projects. Relevant experiences from the INTERREG IVA programmes at the level of one strait and the link with the DELTANET project provided by the Danube Delta National Institute for Research and Development will be analysed and shared during the project.

The results gained at project level will also become an added-value at European level and the project will bring concrete inputs to the European integrated maritime policy and the European Union Strategy for the Baltic Sea Region.

2.2.2 Involvement of the rele For the Capitalisation Projects, ple Operational Programme will be inv section 5 ('Relevance of the partn	ease explain how, in each pa volved? These explanations	will be complementary t	o the information provided	for the Acronym: NOSTRA
				NOSTRA
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	4
2.2.3 Consistency of the project with EU horizontal policies	
a) <u>Equal opportunities</u>	I.,
Please state if the project will:	Įć
have its main focus on equal opportunities	Ŋ
be positive in terms of equal opportunities	:
X be neutral in terms of equal opportunities	Acronym: NOSTRA
	=
b) Environmental sustainability	>
Please state if the project will:	
have its main focus on environmental sustainability	
be positive in terms of environmental sustainability	
be neutral in terms of environmental sustainability	
c) Consistency of the project's theme with EU horizontal policies	
Please explain how the theme tackled by your project will address directly or indirectly each of the two EU horizontal	
policies.	
The project is not focused on equal opportunities. Nevertheless the project coordinator and the financial managers are both women and 4 partners have also appointed a woman as contact point. That is why the project has been indicated as neutral in terms of equal opportunities. The environmental sustainability is the core of the project. The straits are specific bi-national areas where biodiversity and natural heritage must be preserved, especially because they are home to a number of Natura 2000 sites. Straits are sensitive spaces facing flows of maritime transport. For example, the Dover strait is one of the most attended straits of the world (600 vessels per day). Those intense flows should be put in accordance with the ecological and biological balance of those confined spaces.	<u> </u>
The littoral areas are also threatened by erosion, combined with an increasing human pressure. The identification of good practices in the fields of protection of endangered areas and conservation of the	
biodiversity through the implementation of the project should lead to the implementation of a joint sustainable management by the concerned territories. Creating a network and facilitating the exchange of knowledge for natural sites management and biodiversity protection within littoral zones will provide the straits territories with a more sustainable organisation. The growing vulnerability of coastal areas, the key role of the sea in the climate system and the continuous deterioration of the marine environment	
call for a stronger focus on straits. The cumulative impact of human activities on marine ecosystems makes the currently fragmented decision-making process in the governance of straits inadequate, and requires a more collaborative and integrated approach. The project will contribute to the Integrated Maritime Policy to help implement coherent decision making in relation to coastal areas and maritime	
regions. It supports cross-sectorial tools and policies to promote	
the sustainable use of the maritime and coastal resources, as well as sustainable economic growth and innovation in maritime areas. The cooperative initiatives like the Fehmarnbelt Committee, the Kvarken Council, the Euregio Tallinn-Helsinki or the ongoing EGTC project on the Strait of Bonifacio should be regarded as examples of joint consultation and decision making processes. Integrated governance will have direct implications on effective maritime spatial planning and integrated coastal zone management. The project meets also two key challenges identified by the EU Sustainable Development Strategy: Sustainable transport and Conservation and	=
management of natural resources. The project will thus have its main focus on environmental sustainability. Besides, the exchanges of best practices within the project will contribute	
to the harmonisation of the strategies for littoral protection in Europe.	
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d) Consistency of the project's implementation with EU horizontal policies

Please explain how the day-to-day implementation of your project may address equal opportunities and how it may impact the environment.

The day-to-day implementation of the project will respect the principle of equal opportunities even if it's not a focus of the project. The delegation of people taking part in the different activities will thus be mixed.

Environmental concern will be taken into account in the daily implementation. The partners will be invited to compensate the carbon print of their travels either by funding local projects or contributing to special funds.

The Steering Committees will be organised in the wake of transnational activities in order not to provoke additional travels. The project will also make use of emails, phones and teleconferences if possible instead of multiplying the meetings.

Most local newsletters will be on-line, as well as the final guide of best practices and policy recommendations.

Administrative tasks will be done according to the requirements of sustainable development (recycling waste, saving office consumables...).

The impact on environment is also at the core of the project. The following questions will be tackled:

How to manage or govern such a strategic place and preserve its environmental richness?

How may biodiversity and the preservation of natural heritage be taken into account when planning a new transport, economic or tourist activity in a strait?

What governance instruments to be taken into use in order to ensure the preservation of natural heritage?

Therefore all NOSTRA activities will deal with environmental sustainability.

The expected results of the project should be very positive for the environment.

2.3 Management and coor	dination		
2.3.1 Coordination a) Will coordination be sub- b) Details of the coordinator		no	Acronym: NOSTRA
· ·	Pauline Gessant) E
	Conseil général du Pas-de-Cal	ais	Z
	rue Ferdinand Buisson	a	TSC
Postal code			RA
Town			
Country			
<u>, </u>	+33(0)321219205	(mobile) +33(0)65928020	
,	+33(0)321216218	,	
	gessant.pauline@cg62.fr		
cound experience and knowledge of mana- partners from different countries. The lead partner is responsible for composition for coordinator will work closely well coordination tasks: general coordination of the partnership: day-do-day contacts with the partners, collect and circulate information, mobilise the partners on the different accordination of events and partners on the different of tasks in divide the tasks between the partners project management: a prepare the steering committees, in partners of ensure the respect of the project and pr	agement of European cooperation projects. onents 1 and 3. with the financial manager. ctivities to be implemented cartners: a compliance with the application form, substicular the report on the project progress ogramme schedule and rules, in particular aplementation tools (project guidelines, particular may arise	the reporting schedule, expenses eligibility, payment claims,	
	mmunication activities in compliance with the	he application form ct activities and dissemination of the results.	

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a) Will financial management be sub-contracted?

no

b) Details of the Financial Manager

b) Betaile of the Financial Manager						
Name	Antoine Surget					
Institution	Conseil général du Pas-de-C	Conseil général du Pas-de-Calais				
Address	rue Ferdinand Buisson					
Postal code	62000					
Town	Arras					
Country	FR					
Phone (office)	+33(0)321219205	(mobile) +33(0)629314641				
Fax	+33(0)321216218					
Email	I surget.antoine@cg62.fr					

c) Financial management

Please describe the main tasks of the financial manager and the way the day-to-day financial management of the project will be organised.

The financial management will be done by the lead partner's Europe and International Department. This Department is familiar with the ERDF and INTERREG procedures and is already responsible for the financial management of an INTERREG IVC project as partner of PROSPECTS project. The Europe and International Department is also familiar with EU and national legislations for accounting and public procurement.

The main tasks of the financial manager will be the following ones:

- Contribution to the writing of the partnership agreement
- Drafting of financial guidelines to help the partners for the financial implementation of the project and providing financial tools to ensure an efficient financial management following programme requirements
- Regular contact and support for the implementation of the project budget by the partners
- Setting-up a separate accounting system
- Defining a schedule for reporting and invoicing by partners fitting with the programme's reporting schedule
- Production of the bi-annual financial reports and claims (collection and check of partners' claims, compiling the financial report, alignment of financial claims with project activity report)
- Link with the lead partner's first level controller
- Coordination of the transfer of ERDF payments to partners
- Contact with the JTS regarding financial aspects of the project.

The financial manager will work in close cooperation with the project coordinator.

Partners will also appoint appropriate internal staff members responsible for their own day-to-day financial management (identifying the first level controller, collecting the declarations of expenditures, accounting, making their expenses checked by their first level controller, contribution to the 6-monthly financial reports). The financial guidelines should help the partners in their tasks and the financial manager will be available for any help.

2.3.3 Strategic level

Please describe the decision-making, monitoring and evaluation structure of the project, including the composition of the steering group, its competences and procedures.

The steering committee (SC) is the decision-making and monitoring authority of the project. It is composed of the partners' project managers and financial managers. It is a technical body. The SC will meet on the occasion of each activity implemented (study visits, workshops and seminars) except for the first and last SC which will be held independently in order to start and close the project. The SC will be prepared by the lead partner (LP) in collaboration with the host partner and chaired by the hosting partner.

Decisions will be taken through consensus. When no consensus can be reached, a vote will be made on the basis of one voice per partner. In case of a 50-50 voting outcome, the LP's voice will count double. In case a decision needs to be taken apart from those meetings, the LP can launch a written procedure.

At each steering committee, the project coordinator and financial manager will make a short state-of-play report in order to allow the partners to monitor the global implementation of the project. This report will include information related to project indicators.

Besides, the partners will report on the territorial meetings held on their territory (number of participants, issues raised, questions of interest for the partnership...).

The SC is in charge of the decisions related to:

- the general project implementation and time-plan;
- the budget changes and follow-up;
- the validation of communication tool;
- the follow-up and validation of the baseline study;
- the validation of the best practices and policy recommendations guide and implementation plans
- the evaluation.

The LP will be in charge of the day-to-day implementation and coordination of the project and thus will deal with the day-to-day problems that may arise.

In order to efficiently involve the partners' political representatives and regional policy makers, particular attention will be paid to a regular and targeted dissemination of information by all means (state-of-play presentations during partners' institutional commissions, notes, visits, newsletters...). Policy makers will as well be invited as speakers to launching and final conferences and will be involved in the preparation of the final recommendations and implementation plans.

Furthermore, the elected representatives will meet in the context of the European Straits Initiative (formalised by the Memorandum of Understanding signed in November 2010) which is the global framework of NOSTRA. They will thus have opportunities to discuss and take hold of its results.

2.3.4 Roles and tasks among the partners

Please describe if there is any division of roles and tasks among the partners as far as coordination is concerned (e.g. partners responsible for administrative and/or financial tasks, components and/or activities).

During the project, the lead partner (LP) will be responsible for components 1 and 3. It will ensure the proper coordination of the project and implementation of the activities, in collaboration with the other partners. It will also ensure a rigorous and efficient financial management of the project.

The Province of Sassari is responsible for component 2. It will be in charge of

- the conception and production of promotional materials,
- the writing of the press releases,
- the conception of flyers and
- the writing and updating of the website's content, while its conception will be done by the LP.

Nevertheless, all partners will be involved in the communication and dissemination actions as they will all organise territorial meetings in order to ensure a proper dissemination of the project's results to local stakeholders. Besides, they will all be responsible for the translation of the communication materials (initially conceived and written in English) to their own language.

Within component 3, each partner, except the Vlora Regional Council (Albania), will host one activity (conference, study visit, workshop, seminar, forum). As there are 4 straits in Italy, that country is highly represented in the partnership (6 partners). Therefore, in order to avoid presenting a very unbalanced budget repartition, some activities will be organised at strait level instead of partner level. This means they will be co-organised by both sides of the strait, which is also coherent with the integrated approach of strait areas the project aims at promoting. Moreover, the Province of Trapani will host the first steering committee instead of a C3 activity.

Generally speaking, the budget distribution has been made through a strait scale point of view.

Each partner will be in charge of identifying and collecting good practices at local level and strait level in order to share them with the other partners.

While the baseline study will be coordinated at LP level (launching of call for tender, selection of the expert...), all partners will be asked to cooperate and provide the LP and the expert with the relevant information and documents, and to host the expert in case a visit is required.

As a non strait bordering partner, the Danube Delta National Institute for Research and Development (DDNI) has a particular role in the project. On the one hand, it will make the link with the INTERREG IVC project DELTANET, in particular regarding governance tools. On the other hand, it will bring its experience in assessing the biodiversity and the preservation of natural heritage.

The Albanese partner will participate in all interregional events. Their travel and accomodation costs will be paid by the hosting partner. They will disseminate the results at regional level just like the other partners: the translation of communication tools into Albanese will be paid by the Province of Lecce.

Acronym: NOSTRA

Section 3: Components

3.0 Component 'Preparation activities'

Title	Preparation activities	
Total eligible costs	27 506,44 €	
Responsible partner	Lead Partner	

Please describe the preparation activities which have taken place

Preparing activities started after the first technical meeting which gathered the local authorities bordering European straits in March 2010. It was followed by 5 other technical meetings and one political meeting. Between the meetings, intensive communication was ensured between the

It was followed by 5 other technical meetings and one political meeting. Between the meetings, intensive communication was ensured between the partners thanks to phone calls and emails.

The lead partner (LP) proposed a basis for the project content which was approved during the second technical meeting. The detail activities, choice of locations and issues tackled were discussed during the following meetings.

Once the objectives, content and activities identified, the partners built their budget which was then checked by the LP.

Each partner organised internal meetings during this preparation phase to define their own particular involvement.

The lead partner took part in the INTERREG IVC Cooperation forum in Budapest and in the Amsterdam Lead Applicant Seminar and with the JTS information point.

3.1 Component 1

3.1.1 Component main features

Management and coordination			
495 455,31 €			
Lead Partner			
A well managed project reaching its objectives, without serious conflict between the partners, without irregularities and with smooth reporting to the programme			
Indicators	Target		
Average number of Steering Committee (SC) meetings organised per year	3		
	Lead Partner A well managed project reaching its objectives, without the partners, without irregularities and with smooth reputations Indicators Average number of Steering Committee (SC) meetings		

3.1.2 Component general description

Information on the way the management and coordination will be carried out has to be provided in section 2.3 of the Application Form.

should be quantifi	work plan as precisely as possible the activities planned per semester as well as the related outputs. Outputs bed and in line with the information provided in sections 2.1.4 and 3.2.1 of the application (if no buts are planned in a semester, please indicate 'not applicable' in the relevant fields).	
Activities Jan-Jun 2011		Acronym: NOSTRA
Output(s)		
Activities Jul-Dec 2011		
Output(s)		
Activities Jan-Jun 2012	- The project coordinator and financial manager are in regular contact by all means (phone, emails,) with all partners in order to ensure a smooth day-to-day implementation of the project. - The LP signs the subsidy contract and sends a copy to all partners - The LP prepares and proposes the partnership agreement which will be signed by all partners - The LP organises with the Province of Trapani the first Steering committee (SC) in January - The LP prepares the second SC which will be held at the end of the study visit in Kvarken in June - The LP develops project guidelines to ensure an efficient management of the project at partner and partnership levels - All partners select their first level controller according to their country specific requirements	
Output(s)	- One signed subsidy contract and one signed partnership agreement - One SC hosted by the Province of Trapani and one in Kvarken; two SC conclusions sent to all partners - One project guideline - 16 first level controllers identified	
	-29-	
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Activities Jul-Dec 2012	- The project coordinator and financial manager are in regular contact by all means (phone, emails,) with all partners in order to ensure a smooth day-to-day implementation of the projectThe LP prepares the 3rd SC which is held in Sardegna in October - The partners prepare their 1st financial report with the support of the financial manager and send it to the LP after a first level control (FLC) in their country and within the deadlines agreed with the LP - On the basis of the partners' contributions, the LP prepares the 1st progress report for the period January-June 2012. It is submitted with the 1st financial report before October 1st to the INTERREG IV JTS after FLC.	Acronym: NOSTRA
Output(s)	- One SC hosted by Sardegna; one SC conclusions sent to all partners - One progress and financial reports for January-June 2012	_
Activities Jan-Jun 2013	- The project coordinator and financial manager are in regular contact by all means (phone, emails,) with all partners in order to ensure a smooth day-to-day implementation of the project. -The LP prepares the 4th and 5th SC which are held inLecce in March and on the strait of Fehmarn belt in June - The partners prepare their 2nd financial report with the support of the financial manager and send it to the LP after a first level control (FLC) in their country and within the deadlines agreed with the LP - On the basis of the partners' contributions, the LP prepares the 2nd progress report for the period July-December 2012. It is submitted with the 2nd financial report before April 1st 2013 to the INTERREG IV JTS after FLC. - The LP transfers the ERDF funds to the partners	
Output(s)	- One SC hosted by Lecce and one hosted in the Fehmarn belt; two SC conclusions sent to all partners - One progress and financial reports for July-December 2012	
Activities Jul-Dec 2013	- The project coordinator and financial manager are in regular contact by all means (phone, emails,) with all partners in order to ensure a smooth day-to-day implementation of the project. -The LP prepares the 6th SC which are held in the Gulf of Finland in November - The partners prepare their 3rd financial report with the support of the financial manager and send it to the LP after a first level control (FLC) in their country and within the deadlines agreed with the LP - On the basis of the partners' contributions, the LP prepares the 3rd progress report for the period January-June 2013. It is submitted with the 3rd financial report before October 1st 2013 to the INTERREG IV JTS after FLC. - The LP transfers the ERDF funds to the partners	
Output(s)	- One SC hosted by the Gulf of Finland; one SC conclusions sent to all partners - One progress and financial reports for January-June 2013	
	-30-	

Activities Jan-Jun 2014	- The project coordinator and financial manager are in regular contact by all means (phone, emails,) with all partners in order to ensure a smooth day-to-day implementation of the projectThe LP prepares the 7th and 8th SC which are held on the strait of Messina in March and Corsica in June - The partners prepare their 4th financial report with the support of the financial manager and send it to the LP after a first level control (FLC) in their country and within the deadlines agreed with the LP - On the basis of the partners' contributions, the LP prepares the 4th progress report for the period June-December 2013. It is submitted with the 4th financial report before April 1st 2014 to the INTERREG IV JTS after FLC The LP transfers the ERDF funds to the partners	Acronym: NOS I RA
Output(s)	- One SC hosted on the strait of Messina and one by Corsica; two SC conclusions sent to all partners - One progress and financial reports for July-December 2013	
Activities Jul-Dec 2014	- The project coordinator and financial manager are in regular contact by all means (phone, emails,) with all partners in order to ensure a smooth day-to-day implementation of the project. -The LP prepares the 9th and 10th SC which are held in Romania in September and in Brussels in November - The partners prepare their 5th and 6th financial reports with the support of the financial manager and send it to the LP after a first level control (FLC) in their country and within the deadlines agreed with the LP - On the basis of the partners' contributions, the LP prepares the 5th and 6th progress reports for the periods January-June 2014 and June-December 2014 and the final report. They are submitted with the 5th and 6th financial reports before December 31st 2014 to the INTERREG IV JTS after FLC. - The LP transfers the ERDF funds to the partners - The LP and the partners evaluate the project and discuss the follow-up activities	
Output(s)	- One SC hosted by Romania and one in Brussels; two SC conclusions sent to all partners - Two progress and financial reports for January-June 2014 and July-December 2014 - One final report - One perspective paper produced with the partners on the possible follow-up of the NOSTRA	-
	-31-	

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Title	Communication and dissemination	
Total eligible costs	565 432,84 €	
Responsible partner	Province of Sassari	
Planned results	Province of Sassari An efficient communication aimed at disseminating the project's activities and achievement and targeted on all relevant local, regional, national and European stakeholders (both policymakers and the wider public)	
Output indicators	Indicators	Target
	N°of press releases disseminated	12
	N°of brochures created	2
	N° of copies of brochures disseminated	32 000
	N° of newsletters created	6
	N° of copies of newsletters disseminated	9 600
	N° of dissemination events organised	8
	N° of other events participated in	20
Possible additional output	N° of USB keys with project results disseminated	300
indicators	N° of websites and 2.0 media promoting NOSTRA	18
Result indicators	Indicators	Target
	N° of articles/appearances in press and media	50
	Estimated n° of participants in events	320
	Average n°of visits per month on operation's websi te	500
Possible additional result		
indicators		

3.2.2 Component general description

Please describe the content of this component in further detail (e.g. issue tackled, proposed approach, nature of the planned activities). For further information on the components, please refer to the programme manual.

C2 is dedicated to the promotion of the project and the dissemination of its results to local and regional policy-makers involved in the governance of straits, local populations, national and European policy-makers and networks on maritime issues.

The core message is: the straits should be seen as natural heritage and thus be subject to specific attention by regional policy in order to preserve their biodiversity

The communication and dissemination activities will be organised around 3 aspects: 1) 'Visualize' with a logo, a website, a map, some promotional materials, an exhibition, 2) 'Share and Analyse' with the territorial meetings, two forums and the best practices and recommendations guide, 3) 'Raise awareness' with the launching and final conferences, press releases and conferences, flyers and newsletters, participation in external events to promote the project and its results.

The responsible partner for C2 will be the Province of Sassari in close cooperation with the LP.

All partners will be nevertheless involved in the communication and dissemination activities.

A press release will be issued for each interregional event. 4 press conferences will be organised, in particular on the occasion of the launching and final conferences which are events with a political dimension. The conferences as well as the two flyers will aim at disseminating first on the aims/objectives/expectations of the project and then on the results. Both flyers will be translated into the 10 languages of the partners. A map of the straits and a roll-up banner will be designed to present NOSTRA and ensure a broad visibility of the project.

Twice a year the Province of Sassari will be in charge of writing the project newsletter (summary of past events, achievements, next activities ...). Each newsletter will be translated into 10 languages and disseminated locally, nationally and at European level, mainly through emails and Internet. A specific logo and a website

will be designed by the LP and proposed to all partners. The website will be updated on a regular basis with relevant information on activities and results of the project.

Promotional materials (pens, folders, notebooks ...) will be realised to ensure a broad visibility.

The territorial meetings in each region will also give the opportunity to disseminate the results of the project. Two forums in the form of fairs with stakeholders of all partners' territories will be organised to promote the best practices regarding the preservation of the natural heritage of straits. The dissemination of best practices and policy recommendations guide, developed under C3, will be ensured under C2 through dissemination events and participation in other relevant events to ensure that NOSTRA and its results are known. The project's outcomes will also be uploaded on USB keys that will be distributed at the final conference and through partners' networks, including to straits not involved in the project.

should be quantifi	work plan as precisely as possible the activities planned per semester as well as the related outputs. Outputs bed and in line with the information provided in sections 2.1.4 and 3.2.1 of the application (if no buts are planned in a semester, please indicate 'not applicable' in the relevant fields).	
Activities Jan-Jun 2011		Acronym: NOSTRA
Output(s)		
Activities Jul-Dec 2011		
Output(s)		
Activities Jan-Jun 2012	-The Province of Sassari (PoS) prepares in cooperation with the LP and the Kvarken Council 3 Press releases to inform on the approval of NOSTRA, on the launching conference and on the study visit -The LP prepares and holds the launching conference in Pas-de-Calais with 1 Press conference -The PoS prepares in cooperation with the LP a flyer, a map, a roll-up to present NOSTRA -Partners translate into their own language and print the flyer and the roll-up -The PoS produces in cooperation with the LP the NOSTRA goodies -The LP in coordination with partners creates the NOSTRA logo and website -All partners link their own website with the NOSTRA website -The PoS in cooperation with the LP prepares the 1st edition of NOSTRA newsletter -Partners translate into their own language the newsletter, add some local information and disseminate it via emails -All partners promote NOSTRA locally in the framework of their territorial meeting -Launching of a call for participants for the October forum	
Output(s)	- 1 launching conference => 80 participants - 3 Press releases + 1 Press conference - 1 flyer in 10 languages (16 000 copies in total) + 1 map + 1 roll-up (16 copies) + 5 types of goodies - 1 NOSTRA logo + 1 NOSTRA website and 17 links (16 partners + one 2.0 media) - 1 NOSTRA newsletter produced in 10 languages and disseminated	
	-34-	

Activities Jul-Dec 2012	The Province of Sassari organises a Forum in parallel to the study visit in October The Province of Sassari issues in cooperation with the LP a Press release to inform on the study visit and forum One Press conference is organised in Italy to promote NOSTRA The Province of Sassari in cooperation with the LP prepares the second edition of the NOSTRA newsletter Partners translate into their own language the newsletter, add some local information and disseminate it via emails All partners promote NOSTRA locally in the framework of their territorial meeting The LP updates the website	Acronym: NOSTRA
Output(s)	- 1 forum held on the strait of Bonifacio => 80 participants - 1 Press release and 1 Press conference - 1 NOSTRA newsletter produced in 10 languages and disseminated	
Activities Jan-Jun 2013	 The Province of Sassari in cooperation with the LP and the relevant partners prepares 3 Press releases to inform on the 3 workshops The Province of Sassari in cooperation with the LP prepares the third edition of the NOSTRA newsletter Partners translate into their own language the newsletter, add some local information and disseminate it via emails All partners promote NOSTRA locally in the framework of their territorial meeting The LP updates the website Launching of a call for participants for the November forum 	
Output(s)	- 3 Press releases - 1 NOSTRA newsletter produced in 10 languages and disseminated	
Activities Jul-Dec 2013	-The Uusimaa Regional Council and the Harju County Government organise a Forum in parallel to the workshop in November - The Province of Sassari in cooperation with the LP and the relevant partners 1 Press release to inform on the workshop and the forum - One Press conference is organised for a mid-term information on NOSTRA - The Province of Sassari in cooperation with the LP prepares the fourth edition of the NOSTRA newsletter - Partners translate into their own language the newsletter, add some local information and disseminate it via emails - All partners promote NOSTRA locally in the framework of their territorial meeting - Partners start collecting relevant materials for the exhibition - The LP updates the website	
Output(s)	- 1 forum held on the Gulf of Finland => 80 participants - 1 Press release - 1 Press conference - 1 NOSTRA newsletter produced in 10 languages and disseminated	
	-35-	

		-
Activities Jan-Jun 2014	- The Province of Sassari in cooperation with the LP and the relevant partners prepares 2 Press releases to inform on the 2 seminars - The Province of Sassari in cooperation with the LP prepares the fifth edition of the NOSTRA newsletter - Partners translate into their own language the newsletter, add some local information and disseminate it via emails - The Province of Sassari in cooperation with the LP starts writing the final flyer - All partners promote NOSTRA locally in the framework of their territorial meeting - The LP updates the website	Acronym: NOSTRA
Output(s)	- 2 Press releases - 1 NOSTRA newsletter produced in 10 languages and disseminated	
Activities Jul-Dec 2014	 The Kent County Council prepares in cooperation with LP the final conference and a Press conference in Brussels The Province of Sassari in cooperation with the LP and the relevant partners prepares 2 Press releases to inform on the seminar and the final conference The Province of Sassari in cooperation with the LP prepares the sixth edition of the NOSTRA newsletter Partners translate into their own language the newsletter, add some local information and disseminate it via emails The Province of Sassari prepares in cooperation with the LP a flyer to present the results NOSTRA Partners translate into their own language and print the flyer All partners promote NOSTRA locally in the framework of their territorial meeting The LP updates the website The Province of Sassari and the LP produces a USB key with project's results to be disseminated 	
Output(s)	- 1 final conference held in Brussels =>80 participants - 2 Press releases + 1 Press conference - 1 flyer in 10 languages (16 000 copies in total) - 1 NOSTRA newsletter produced in 10 languages and disseminated - 300 USK key disseminated	
	-36-	

3.3.1 Component main Title	Exchange of experiences dedicated to the identification and	analysis of good practices	⋛
Tiue	Exertainge of experiences dedicated to the identification and	analysis of good practices	Acronym: NOSTRA
Total eligible costs	1 273 856,54 €		ΪÌ
Responsible partner	Lead Partner		Z
Planned results	Identification of good practices and drawing of policy re	ecommendations and	TST
	implementation local plans to enhance policies for a sustraits	ustainable governance of	RA
Output indicators	Indicators	Target	
	N° of interregional events (seminars, workshops, st udy visits, etc.) organised by the project to exchange experience	9	
	Total N°of participants in all these interregional events	443	
	N° of good practices identified	20	
	N° of regional/local policies and instruments addre ssed in the field tackled by the operation	14	
	Number of implementation plans developed (applicable only from fourth call onward)	14	
Possible additional output	N° of European policies addressed	2	
indicators	N° of territorial meetings	66	
D 14 ' 1' 4			
Result indicators	Indicators	Target	
	N° of staff members with inceased capacity (knowledge/skills/expertise) resulting from the exchange of experience at interregional events	69	
	N° of good practices successfully transferred (if a pplicable)	0	
	N° of regional/local policies and instruments impro ved in	7	
	the field tackled by the operation		
Possible additional result	N° of new members in the European Straits Initiativ e	2	
indicators	Estimated n°of participants in territorial meeting s	1122	
			4

3.3.2 Component general description

Please describe the content of this component in further detail (e.g. issue tackled, proposed approach, nature of the planned activities). For further information on the components, please refer to the programme manual.

All partners have the same concern of developing their strait with respect for biodiversity and try to face it with their own tools and experiments. 3 straits have implemented binational entities (Kvarken Council, Fehmarn Belt Committee and Tallinn-Helsinki Euregio), others have signed agreements to give a formal framework to their cooperation (ie between Pas-de-Calais County Council and Kent County Council), a European Grouping for Territorial Cooperation is under construction (on the Strait of Bonifacio). NOSTRA activities will be implemented to explore the possibility of transferring governance tools based on the already existing experiences and jointly work on management tools and best practices for straits. In order to reach these objectives, NOSTRA will follow a 3 steps approach:

2012: to see and learn. During the first phase, a baseline study will be realised, like in the URBACT process, to establish a shared knowledge and to make an inventory of the practices which exist

in each strait by analysing each cross-strait territory and governance and its specific challenges related to biodiversity and preservation of natural heritage. 2 study visits will also be organised in order to see and learn about already implemented specific joint governance tools (Kvarken's binational entity and Bouches de Bonifacio's EGTC). During these technical events aiming at having a very precise knowledge of the way one strait is governed, all the important cross-thematic actors involved in the governance of the strait will be met on both sides.

2013: to analyse and understand. During the second phase, 4 workshops (WS) will be organised with the objective of analysing sets of good practices in the main identified fields to optimise the straits' management in order to preserve their biodiversity: 1)marine management and seascape characterisation 2)transportation of goods and people by developing the appropriated transport infrastructures and ensuring maritime safety 3)coast

and hinterland economies, 4) tourism. Indeed all these policies have an impact on the biodiversity of straits. To prepare those WS, template forms will be completed in advance by the partners to identify their best practices to be exchanged during the WS.

2014: to think and act. During the third phase, 3 seminars will be organised and deal with cross-cutting issues which have an impact on the sustainable governance of straits such as (1) the link between the coast and the hinterland (2) the capitalisation of INTERREG projects with an impact on biodiversity on the territories of the partners (3) the finalisation of each partner's implementation plan and of the best practices and policy recommendations guide.

All interregional events will be followed within each partner's territory by territorial meetings with local policy-makers aiming at ensuring both bottomup and top down approaches in order to identify territorial needs and share locally the results achieved at partnership level.

should be quantifi	work plan as precisely as possible the activities planned per semester as well as the related outputs. Outputs ied and in line with the information provided in sections 2.1.4 and 3.3.1 of the application (if no outs are planned in a semester, please indicate 'not applicable' in the relevant fields).	
Activities Jan-Jun 2011		Acronym: NOSTRA
Output(s)		
Activities Jul-Dec 2011		
Output(s)		
Activities Jan-Jun 2012	 The LP elaborates a template in order to help the identification of best practices by the partners The partners identify the local stakeholders who will participate in territorial meetings All partners organise one territorial meeting in March 2012 gathering the local stakeholders The Kvarken Council sends a preparatory document to all partners to identify their expectations for the study visit The Kvarken Council prepares in cooperation with LP and holds a 3-day study visit in June Launching of the public call for the baseline study and selection of the external expert Beginning of the baseline study by the external expert. The partners provide the necessary contacts and information to the expert 	
Output(s)	- 1 template produced - 1 study visit held on the strait of Kvarken => 50 participants + 1 good practice identified - 14 territorial meetings =>187 participants - 14 territorial meetings conclusions - 1 terms of reference for the baseline study	
	-39-	

Activities Jul-Dec 2012	 All partners organise two territorial meetings in July and in November 2012 gathering the local stakeholders The Province of Sassari and the Park of La Maddelena (strait of Bonifacio) prepare in cooperation with LP and hold a 3-day study visit in October 2012 The partners provide the necessary contacts and information to the expert to finalise the baseline study Presentation by the external expert and validation by the partners of the baseline study during the SC of October Partners identify the relevant best practices for the January 2013 workshop on the use of seascape characterisation as an integrating framework for the management of European Straits Partners start identifying the relevant best practices for the March 2013 workshop on sustainable tourism in strait areas 	ACTONYM: NOSTRA
Output(s)	- 1 study visit held on the strait of Bonifacio => 50 participants + 1 good practice identified - 8 territorial meetings at strait scale => 187 participants + 8 territorial meetings conclusions - 2 study visit reports (one for the strait of Kvarken and one for the strait of Bonifacio) - 1 baseline study	
Activities Jan-Jun 2013	 All partners organise one territorial meeting in April 2013 gathering the local stakeholders The Kent County Council prepares in cooperation with LP and holds a 2-day workshop in January 2013 The Province of Lecce prepares in cooperation with LP and holds a 2-day workshop in March 2013 The Region of Zealand and the county of Ostholstein prepare in cooperation with LP and hold a 2-day workshop in June 2013 Partners finish the identification of the relevant best practices for the March 2013 workshop on sustainable tourism in strait areas Partners identify the relevant best practices for the June 2013 workshop on sustainable transport on strait areas 	
Output(s)	 1 workshop held in Kent => 49 participants + 3 good practices identified 1 workshop held in Lecce => 49 participants + 3 good practices identified 1 workshop held on the strait of Fehmarn belt => 49 participants + 3 good practices identified 3 workshop reports 14 territorial meetings => 187 participants + 14 territorial meetings conclusions 	•
Activities Jul-Dec 2013	 - All partners organise two territorial meetings in July and in December 2013 gathering the local stakeholders - The Harju County Government and Uusimaa Regional Council prepare in cooperation with LP and hold a 2-Day workshop in November 2013 - Partners identify the relevant best practices for the November 2013 workshop on coast and hinterland economy on strait areas - Partners start compiling elements for the best practices and policy recommendations guide - Partners start selecting the best practices they are likely to include in their implementation plan 	
Output(s)	 1 workshop held on the Gulf of Finland => 49 participants + 3 good practices identified 1 workshop report 8 territorial meetings at strait scale => 187 participants + 8 territorial meetings conclusions 	
		1

		_
Activities Jan-Jun 2014	- All partners organise one territorial meeting in April 2014 gathering the local stakeholders - The Province of Messina and the Province of Reggio Calabria prepare in cooperation with LP and hold a 2-day seminar in March 2014 on the link between the coast and the hinterland - The Office of Environment of Corsica prepares in cooperation with LP and holds a 2-day seminar in June 2014 on the capitalisation of INTERREG projects with an impact on biodiversity on the territories of the partners - Partners start writing the best practices and policy recommendations guide - Partners start writing their implementation plan, in particular regarding the part related to strait's level	Acronym: NOSTRA
Output(s)	- 1 seminar held on the strait of Messina => 49 participants + 3 good practices identified - 1 seminar held in Corsica => 49 participants + 3 good practices identified - 2 seminar reports - 14 territorial meetings =>187 participants + 14 territorial meetings conclusions	
Activities Jul-Dec 2014	 All partners organise one territorial meeting in July 2014 gathering the local stakeholders The Danube Delta National Institute for Research and Development prepares in cooperation with LP and holds a 2-day seminar in September 2014 dedicated to the finalisation of each partner's implementation plan and of the best practices and policy recommendations guide All partners translate into English a summary of their implementation plan and print it Partners translate into their own language the best practices and policy recommendations guide 	
Output(s)	 - 1 seminar held on the Danube Delta => 49 participants - 1 seminar report - 1 best practices and policy recommendations guide (on-line) - 14 implementation plans developped - 8 territorial meetings at strait scale => 187 participants + 8 territorial meetings conclusions 	-
	-41-	

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		Acronym: NOSTRA
Indicators	Target	}
Indicators	Target	}
		}
	eatures 0,00 € Indicators Indicators	Indicators Target Indicators Target

3.4.2 Component general description Please describe the content of this component in further detail (e.g. issues to be tackled, proposed approach, nature of the planned activities). For further information on the components, please refer to the programme manual.	Acronyn
	Acronym: NOSTRA
	_
-43-	

3.4.3 Detailed v	work plan	
should be quantifie	s precisely as possible the activities planned per semester as well as the related outputs. Outputs ed and in line with the information provided in sections 2.1.4 and 3.3.1 of the application (if no uts are planned in a semester, please indicate 'not applicable' in the relevant fields).	
Activities Jan-Jun 2011		Acronym: NOSTRA
Output(s)		
Activities Jul-Dec 2011		
Output(s)		
Activities Jan-Jun 2012		
Output(s)		
	-44-	

Activities Jul-Dec 2012		Acronym: NOSTRA
Output(s)		
Activities Jan-Jun 2013		
Output(s)		
Activities Jul-Dec 2013		
Output(s)		
	45	
	-45-	

		_
		_
Activities Jan-Jun 2014		Acronym: NOSTRA
Output(s)		
Activities Jul-Dec 2014		
Output(s)		
	-46-	

3.5 Component 5			
3.5.1 Component main f	eatures		Ąc
Title			- ron
Total eligible costs	0,00 €		Ĭ
Responsible partner	0,00 q		Z
Planned results			18
That mod rooding			Acronym: NOSTRA
Output indicators	Indicators	Target	
'		1 3.1 901	1
			1
			1
			1
			1
			1
Result indicators	Indicators	Target	
Tresult indicators	mulcators	raiget	4
			1
			1
			1
			-
			1
	-47-		

3.5.2 Component general description Please describe the content of this component in further detail (e.g. issues tackled, proposed approach, nature of the planned activities). For further information on the components, please refer to the programme manual.	Acronyr
	Acronym: NOSTRA
-48-	1

3.5.3 Detailed v		
should be quantifie	s precisely as possible the activities planned per semester as well as the related outputs. Outputs ed and in line with the information provided in sections 2.1.4 and 3.5.1 of the application (if no uts are planned in a semester, please indicate 'not applicable' in the relevant fields).	
Activities Jan-Jun 2011		Acronym: NOSTRA
Output(s)		
Activities Jul-Dec 2011		
Output(s)		
Activities Jan-Jun 2012		
Output(s)		
	-49-	1

Activities Jul-Dec 2012		Acronym: NOSTRA
Output(s)		
Activities Jan-Jun 2013		
Output(s)		
Activities Jul-Dec 2013		
Output(s)		
	-50-	

Activities Jan-Jun 2014		Acronym: NOSTRA
Output(s)		
Activities Jul-Dec 2014		
Output(s)		
	-51-	

Section 4: Budget

4.1 Budget overview by budget lines and components (in EUR)

Please provide a detailed budget by budget line and component for the partners from the EU-MS and Norway to be financed under INTERREG IVC. Administration cost are automatically calculated on a flat rate basis. The amounts for the budget categories "External expertise and services" and "Equipment" have to be provided under Sections 4.3 and 4.4. Figures reported under these sections will automatically be transferred into the table below.

For further information concerning the definition of budget lines and components, please refer to the programme manual.

		Preparation	CP1	CP2	CP3	CP4	CP5		
			Management and coordination	Communicatio n and dissemination	Exchange of experiences dedicated to the identification and analysis of good practices			TOT <i>A</i> per budge	
								EUR	%
Staff		0,00	324 280,28	191 152,00	424 450,00	0,00	0,00	939 882,28	39,79 %
Administra (12% of sta		0,00	38 913,63	22 938,24	50 934,00	0,00	0,00	112 785,87	4,77 %
Travel and accommod		27 506,44	54 661,40	90 992,60	325 200,54	0,00	0,00	498 360,98	21,10 %
External ex services (s	opertise and ee 4.3)	0,00	77 600,00	260 350,00	473 272,00	0,00	0,00	811 222,00	34,34 %
Equipment (see 4.4)		0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00 %
Sub-projec	ets							0,00	0,00 %
TOTAL	EUR	27 506,44	495 455,31	565 432,84	1 273 856,54	0,00	0,00	2 362 251,13	100 %
per CP	%	1,16 %	20,97 %	23,94 %	53,93 %	0,00 %	0,00 %	100 %	

Remark: if preparation costs are reported, Section 3.0 must be filled in.

4.2 Payment forecast

Please provide in the table below the expected amounts to be paid and reported by semester.

		Jan-Jun 2008	Jul-Dec 2008	Jan-Jun 2009	Jul-Dec 2009	Jan-Jun 2010	Jul-Dec 2010	Jan-Jun 2011
	EUR	0,00	0,00	0,00	0,00	0,00	0,00	0,00
	%	0,00 %	0,00 %	0,00 %	0,00 %	0,00 %	0,00 %	0,00 %
		Jul-Dec 2011	Jan-Jun 2012	Jul-Dec 2012	Jan-Jun 2013	Jul-Dec 2013	Jan-Jun 2014	Jul-Dec 2014
	EUR	0,00	339 136,78	438 621,66	413 620,18	295 455,42	303 695,35	571 721,74
	%	0,00 %	14,36 %	18,57 %	17,51 %	12,51 %	12,86 %	24,20 %
Total					2 362 251,13			

Preparation costs to be added in first reporting period

4.3 S	pecification of budget line 'External expertise and services'			
	Description of external expertise / services to be contracted. Please be as precise as possible on the nature of the expertise required (if necessary, two lines can be used for the description of the same cost).	Contracting partner N°	Partners N°with whom costs are to be shared (if applicable)	Amount (EUR)
Pre				
Preparation				
atio				
5				
			Sub-total	0,00
	External financial control	1		9 000,00
	External financial control	3		7 000,00
	External financial control	4		12 000,00
	External financial control	5		5 000,00
	External financial control	9		3 000,00
ဂ	External financial control	10		6 000,00
Component 1	External financial control	12		14 000,00
ŏn	External financial control	13		6 000,00
ent	External financial control	15		4 500,00
_	External financial control	16		3 000,00
	Organisation of first and final steering committees	1, 6		2 100,00
	External financial management	8		6 000,00
			0 1 1 1 1 1	77 600,00
	-Translation and production of local newsletters	,8,9,10	Sub-total	54 200,00
	-Development, translation and production of 2 flyers in 10 languages	3,9,10,1		49 000,00
	-Production of exhibition tools (one identical roll-up banner for each partner)	3,9,10,1		16 000,00
	-Communication and media tools (promotional materiel and press/publicity kit)	10,15,1		50 500,00
	-Organisation of launching and final conferences (rooms, catering, interpreters,	1,2		46 300,00
0	local transports)	.,_		10 000,00
Com	-Organisation of forums (communication and external assistance)	9,15		17 350,00
lodi	-External expert for communication	15		20 000,00
Component 2	- Development and hosting of NOSTRA Website	1		7 000,00
2				
	-53-		Sub-total	260 350,00

	Description of external expertise / services to be contracted. Please be as precise as possible on the nature of the expertise required (if necessary, two lines can be used for the description of the same cost).	Contracting partner N°	Partners N° with whom costs are to be shared (if applicable)	Amount (EUR)	Acronym: NOSTRA
	-Translation and printing of implementation plans	9,10,12		36 400,00	4
	-Organisation of workshops (rooms, catering, interpreters, external speakers,	9,10,12		58 452,00	1
	local transports) -Organisation of seminars (rooms, catering, interpreters, external speakers,	0 4 7 1/		05 200 00	-
		3,4,7,14		85 299,00	4
	local transports) -Organisation of study visits (rooms, catering, interpreters, external speakers,	5,15,16		29 850,00	-
Cor	local transports)	5, 15, 10		29 050,00	4
npc	-Organisation of territorial meetings (catering, rooms, speakers,	10 12		4E E29 00	-
Component 3	interpreters for binational meetings)	9,10,12,		45 528,00	4
nt 3	-Development, translation and production of best practices	B,9,10,1		26 000,00	-
	and policy recommendations guide	5,9,10,1		26 000,00	4
	- Assistance to LP for the baseline study	1		60 000,00	
	-Travel and accomodation for external stakeholders	2,6,8,9,		34 343,00	-
	-Support in implementation of NOSTRA and identification of best practices	6,8,10,1		84 400,00	-
	-Support for translation and interpretation during events related to the identification of			13 000,00	-
	- Capper to the test and the product of the test and test	1	Sub-total	473 272,00	
Component 4					
	-54-		Sub-total	0,00	

	Description of external expertise / services to be contracted. Please be as precise as possible on the nature of the expertise required (if necessary, two lines can be used for the description of the same cost).	Contracting partner N°	Partners N° with whom costs are to be shared (if applicable)	Amount (EUR)	Acronym: NOSTRA
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			Sub-total Total	0,00 811 222,00	
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4.4 S _I	pecification of budget line 'Equipment'	_		
	Description of 'Equipment'. Please be as precise as possible on the nature of the equipment and number required.	Contracting partner N°	Amount (EUR)	Acronym: NOS I RA
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Component 1		1		-
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		Sub-total	0,00	
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Component 2		<u> </u>		
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				1
	•	Sub-total	0,00	
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	Description of 'Equipment'. Please be as precise as possible on the nature of the equipment and number required.	Contracting partner N°	Amount (EUR)	Acronym: NOSTRA
				A
Component 3				
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	S	ub-total	0,00	
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	S	ub-total	0,00	
		ab total	,	
Con				
Component 5				
nt 5				
			0.00	
		ub-total Total	0,00 0,00	
	-57-			

Section 5: Partnership

Contact details of the Lead Partner						
Institution (original language)	Conseil général du Pas-de-Cal	Conseil général du Pas-de-Calais				
Institution (EN)	Pas-de-Calais County Council					
Legal status	Local Public Authority					
Address	rue Ferdinand Buisson					
Postal code	62000					
Town	Arras					
Country	FR					
NUTS Level 1 * I	NORD - PAS-DE-CALAIS					
NUTS Level 2 * I	Nord - Pas-de-Calais					
NUTS Level 3 *	Pas-de-Calais					
Phone (office)	+33(0)321219205	(mobile)				
Fax	+33(0)321216218					
Email	gessant.pauline@cg62.fr					
Website	www.pasdecalais.fr					
	Jean-Luc Lods / Pauline Gessa					
	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection. In accordance with the French decentralized system of first level control, the Lead partner will launch a tender and select an external controller which will be submitted for approval to Region Nord-Pas de Calais.					

Bank details

Bank name	Banque de France Arras		
Address	1-5 rue Ernestale - BP 952		
Postal code	62033		
Town	Arras		
Country	FR		
IBAN	FR 343 000 1001 5200 00 R 0 5 000 281		
SWIFT code	BDFEFRPPXXX		
Internal reference			
Holder of the account	Paierie départementale du Pas-de-Calais		

Partner budget (in EUR)

ERDF co-financing rate:	75%
Total amount:	356 408,76 €
ERDF Funding:	267 306,57 €
EU National Co-financing:	89 102,19 €
	·

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? How will the partner contribute to the content of the cooperation and benefit from it? What is the capacity of the partner to directly influence local / regional policies? In the case of a Norwegian Lead Partner, please justify the reason why this partner has to be the Lead Partner.

The Pas-de-Calais (PDC) County Council is the French local authority bordering the Strait of Dover.

Its main competences are administration of public thoroughfares, solidarity, secondary schools and master plans. It also has attributions in the fields of culture, economy, environment...

PDC and Kent have signed a cooperation agreement in 2005, which gives a general framework to the actions they implement in the areas of culture, transport, tourism, economic development, youth...

PDC is directly concerned by any deterioration caused to the environment and biodiversity in the strait area as its coasts would be damaged. Besides, the choices made for the regulation of the strait (traffic, coastal planning, tourism development) may have an impact on PDC hinterland. Therefore, PDC acts in favour of the preservation of the straits' biodiversity, in particular through the Great site operation on the Site des 2 Caps which has just been labialised Grand site de France® and will be proposed for

UNESCO classification.

As a LP, PDC will ensure the good coordination and implementation of NOSTRA. It will also organise and host the launching conference in 2012 and contribute to each activity through the presentation of good practices. PDC has strong links with several local organisations involved in issues concerning the strait, such as EDEN 62, Nausicaa and the Great site operation regarding environment, Eurotunnel for transport and coast to coast link, the CROSS for maritime safety issues...

PDC is part of the EGTC West-Vlanderen/Flandres Dunkerque Côte d'Opale whose general assembly labialised NOSTRA, label which is given to projects which have an impact on the EGTC area.

PDC aims at learning from other straits' experiences, sharing them with its local actors and identify ways to improve its own governance tools and practices. PDC is convinced of the necessity of having a bi-national approach of the area in order to be able to face efficiently all the problems that raise.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Pas-de-Calais County Council is part of the governance of two INTERREG IVA programmes (2 seas and France-Wallonie-Vlaanderen (F-W-VI)). It also assists local actors and stakeholders through facilitators for the INTERREG IVA 2 seas programme.

It is involved as a partner in three INTERREG IVA projects:

- Transmussites, INTERREG IVA F-W-VI
- Mémoire de la Grande Guerre, INTERREG IVA F-W-VI
- CBOOPSD, INTERREG IVA 2 seas

and in one ongoing IVC project: PROSPECTS

PDC is also part of the ERDF regional governance and benefits from those funds for several projects, such as the Great site operation.

The postal address of the partner determines the selection of the NUTS levels.

A list to all NUTS levels is available under http://ec.europa.eu/eurostat/ramon/nuts/codelist_en.cfm?list=nuts

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Kent County Council (KCC) is the British local authority bordering the Strait of Dover. It faces Pas-de-Calais County Council. It is the strategic authority for Kent and already has strong, established working relationships with the partners that would be required to develop and implement the actions plans that this project will develop.

KCC is involved in the regional project working to identify Marine Conservation Zones and already understands through this project process the competing pressures on the marine environment and the impact this can have on the marine environment's quality.

This project will help develop action plans that will manage these pressures, and therefore risk, to the marine environment. It will enable KCC to link in to expertise from across the project region and benefit from other's experience and knowledge.

Particularly timely is the UK's Marine Management Organisation's programme of marine plan development.

The plan that will include the Strait of Dover is scheduled for 2015, therefore this project is well timed to provide recommendations based on sound evidence that will ensure both the protection of the marine environment and the economic viability of the region. The project will also provide an opportunity to further develop partnership relationships with the Marine Management Organisation, who will be invited to take part in the project work, and will lay the foundations for use of the project's outputs in the marine plan for the Strait of Dover.

KCC is a member of the Local Government Association Coastal Issues Special Interest Group and through this has links to the majority of the coastal authorities within England. KCC can act as a conduit for their input to this project and, possibly more importantly, can disseminate the findings of the project and best practice out to all of England's coastal authorities.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Kent County Council is represented on the Managing Committees for the ERDF Competitiveness programme and the Interreg IVA 2 Seas Programme.

KCC has considerable experience in managing European co-operation projects in particular, SAIL project, ARCH and Coastal Communities for the Environement Unit

KCC was a partner in the AWARE Interreg IIIC project.

KCC is currently a partner in a number of Interreg IVA (2 Seas & Channel Programmes) projects and has been a partner in over 30 Interreg IIIA Franco-British projects as well as several Interreg IIIB NEW projects.

KCC is currently the lead for one of the components of the Interreg IVC project, CLIMACT and is a partner in the 'ENGAGE' Interreg IVC project in development for the April 2011 deadline.

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The Province of Messina lies along one of the two sides of the Strait of Messina and in front of the Province of Reggio Calabria. The hydrogeological conditions of the Strait of Messina are peculiar and its flora and fauna are equally uncommon. The strait is characterised by an extraordinary ecosystem and to preserve it strategies of protection and conservation of native and endemic species have been implemented. The element of force is now and will be in the next future the synergy between the research community and local government that will implement conservation measures based on scientific data. A threat to the environment are mainly transport and economic activities shown on this strip of sea. The Province of Messina is able to directly influence regional and local policies as the time plays an important role in strategic planning and programming with the Sicilian Region and the municipalities that fall within its territory. The planning activities cover all areas of life

including the environment and risk prevention. The contribution of this organisation will be to make available to all partners its experience and its best practices, the benefits expected are to learn to work together with other European Straits and create a strong network to help resolve difficulties and improve the quality of life in all the territories included in the project.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The province of Messina has participated as an ultimate beneficiary in a project called "Network of Historical Minor Centres" (RCS) - Provinces of Italy lead the Union - as part of the Interreg III C during the 2000-2006 programming.

Projects funded during the 2007-2013 Structural Funds Programming are numerous and have benefited mainly the resources of the Regional Operational Programme of Sicily. The policy areas are as follows:

- Mobility, transport and road safety
- social inclusion

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The Province of Reggio Calabria (PRC) borders the Strait of Messina and faces the Sicilian Province of Messina.

Representing the intermediate body between 97 municipalities and the Region of Calabria, it supports the economic, social and cultural development of the territory.

The territory of PRC represents an area of remarkable naturalistic interest, also thanks to the proximity between sea and mountains and the great variety of fauna species of great importance. Through its Environment Department, which is very active on the territory, the PRC regularly carries out activities of environmental safeguard for the protection of particular areas and the conservation of endangered animal species, as well as activities of environmental education addressed both to young people in schools and to adults.

In the past years it has carried out a LIFE project for the protection of Caretta-Caretta sea turtles and nowadays it is developing a project for the safeguard of large sized fishes

passing through the Strait of Messina, such as small tunas, small white sharks and dolphins. It has also recently submitted a proposal to the Region of Calabria for the creation of tourist systems that should allow local municipalities to interact for the benefit of the local communities, by sharing their cultural and natural heritage, through the definition of new archeological paths for the discovery of territories stretching from the coast to the mountain.

Thanks to its competences, experiences of cooperation with local stakeholders and its strategic position on the Strait of Messina, the PRC will therefore give a cross contribution to the project and will host a seminar on the issue of the link between the coast and the hinterland. It will strongly benefit from the project as far as the creation of a joint governance tool on the strait, as bringing together actors of different fields will contribute to improving sustainaible development of the strait.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Province is a member of AICCRE (Italian Section of the Council of European Municipalities and Regions) and TECLA (Association for the local and European trans-regional cooperation), which aim at building up joint strategies supporting local development, stimulating economic growth and giving precise answers to the expressed needs.

The Province is strongly involved in European projects related to the support and inclusion of young people in the professional and social life, but also participated in several other projects in the past years:

- "ES 2008 ERMES: Earthquake Simulation 2008 The Efficacious Reaction of Messina's Strait"
- ORIENTAFORM: to support services of vocational guidance and information.
- CENTRI PER L'IMPIEGO: creation of a network of job centres in the Province.
- PROXENOS: a project for the inclusion of children and teenagers in detention homes
- RECITRAVE: a project for the inclusion of people from Roma communities

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The Kvarken Council is a cross-border cooperation association formed by the cities of Vaasa, Kokkola and Seinäjoki and the three Regional Councils of Ostrobothnia in Finland, as well as the Regional Council of Västerbotten and the city of Örnsköldsvik in Sweden. It is governed by a non-profit organization. The council is one of eleven official cross-border operators funded by the Nordic Council of Ministers. The Board has 6 members from Finland and 6 members from Sweden. Kvarken Council was founded in 1972 and has had approximately 100 different projects in tourism, university programmes, infrastructure, food, business, education, culture etc. The narrowest part of the Gulf of Bothnia is called Kvarken. The distance from coast to coast between Finland and Sweden is about 80 km and between the outermost islands only about 25 km. Infrastructure is a basic precondition and requirement for the business and industry in the region - good harbours, railway, roads, logistic centres and

airtraffic connections.

Major infrastructure investments have been made and are in progress in connection with the E12 and Nordic Logistic centre terminal in Umeå, which will be part of the combined strategic network. The Nordic Logistic Center and Botniabanan, the new Swedish coastal railway are excellent examples on big infrastructure projects where the biodiversity and preservation of natural heritage have been taken into account. Also windpower investments are seen as an important economic issue and they can contribute to long-term sustainable energy supply as to economic growth and social security for the inhabitants in the region.

The Kvarken Council expects to gain more information about best practices from other areas on how to develop straits and to gain better knowledge of the relevant governance tools for straits. The Kvarken also expects that this project will give the strait areas more visibility on a European level.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Kvarken Council has had approximately 100 different projects in tourism, university programmes, infrastructure, food, business, education, culture etc. At the moment the Kvarken Council is leadpartner for the Structural Funds financed projects "Kvarken shortcut system" (infrastructure) and "Världsarv i samverkan 63 grader nord" (World Natural Heritage).

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The Province of Trapani (PoT) is the Sicilian border of the Strait of Sicily, facing Tunisia.

The central position of the province of Trapani in the Mediterranean becomes clear when one considers its precise geographical location as the gateway of Africa, located midway between the Straits of Gibraltar and the Suez Canal.

In recent years the Trapani airport has developed as a business with low-cost point to point for thirty airlines routes and destinations in Italy and Europe, raising up almost to 2,000,000 the number of airport passengers. The province is looking at the same time to plan an integrated system of ports on the west coast of Sicily and has launched several projects on tourism.

Facing a development of transport, the Province of Trapani would like to initiate a strategic plan that includes protection from risks of Tunisia and Sicily, as a draft of an operational program for environmental emergencies, studying for safety measures in the marine environment and ports.

The PoT is also the focus of major operations of the decentralized cooperation for crossborder cooperation programs Italy-Malta and Italy-Tunisia actively committed in the formulation of policies and projects in partnerrship with scientific, environmental and cultural agencies.

The project aims to facilitate dialogue and strengthen all the links in the narrow cross-border scheme including a good perspective in the development through the direct involvement in the Strait of Sicily of Port Authorities, Chambers of Commerce, universities, governments, managers of parks and many other subjects, all leading players in these strategic areas (inclusion, mobility, maritime safety, economy, environment) throughout the Mediterranean basin and for the EU itself.

It represents a fundamental step towards coherence, specification of tools for the mobilization of all partners, and to the investigation of all issues in order to formalize this international "proximity "cooperation.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The activities of the past few years have been marked by strong continuity plans, programmes and projects in line with all the measures of the regional Operational Programme and with other financial instruments promoted by the European Commission:

- P.I.C. Interreg III B Medoc ISOLATINO: Marketing for the islands of the Mediterranean area
- Programme O.Q.R. (Regional Framework Operation) TREND subprojects "Cipher" and "High Tech Vision" INTERREG III C zone sud
- Project METIC "Mediterranean Trading and Innovation Centre" (INTERREG III A Italia-Malta 2004-2006)
- Project Frontiers "Successful Interreg Projects' Planning and Implementation The Case Remore Areas" (INTERACT 2000-2006)
 The Province of Trapani had previously accessed other European programmes such as LIFE, CULTURE 2000 and SAVE II in the field of environment, culture development and local marketing positioning plan for Trapani Airport.

monutation (original language)	Institutul National de Cercetare	- Dezvoltare Delta Dunarii		
Institution (ENI)	Institutul National de Cercetare Dezvoltare Delta Dunarii			
	Danube Delta National Institute for Research and Development			
	Body governed by public law			
	165, Babadag Street			
Postal code				
	Tulcea			
Country				
	Macroregiunea doi			
NUTS Level 2				
NUTS Level 3				
	+40 240 531520	(mobile) +40751179153		
	+40 240 533547			
Email	office@indd.tim.ro			
Website	www.indd.tim.ro			
Contact person	Marian Tudor			
	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection. Romania has opted for a centralized control system. The first level control system is ensured by the Ministry of Regional Development and Housing through the General Directorate for Coordination the Activity in the Territory formed up of 8 Territorial Units, located in each of the 8 regions of the country. For Tulcea, it is the South-East (Bralia) Territorial Unit, Braila Prefecture, 1, Independentei Street, room 13			
	For Tulcea, it is the South-East (Bralia) Te		the country.	
	For Tulcea, it is the South-East (Bralia) Te room 13		the country.	
Partner budget (in EUR) ERDF co-financing rate:	For Tulcea, it is the South-East (Bralia) To room 13	erritorial Unit, Braila Prefecture, 1, Independente	the country.	
Partner budget (in EUR) ERDF co-financing rate: Total amount:	For Tulcea, it is the South-East (Bralia) Te room 13 85% 171 086,00 €	erritorial Unit, Braila Prefecture, 1, Independente	the country.	
Partner budget (in EUR) ERDF co-financing rate:	For Tulcea, it is the South-East (Bralia) To room 13 85% 171 086,00 € 145 423,10 €	erritorial Unit, Braila Prefecture, 1, Independente	the country.	

Partner DDNI is a local governmental research body aiming to provide support for the Ministry of Environment and Forests in the implementation of European Directives for management of the Danube Delta Biosphere Reserve Authority (DDBRA) and for DDNI has as fields of expertise: monitoring of biodiversity, assessment of the environmental conditions and reduction of human impact, restoration of damaged ecosystems, sustainable use of natural resources.

DDNI is interested to acquire knowledge and enhance its expertise in assessing and managing biodiversity and the preservation of natural heritage and to make a link between the established network of deltas and estuaries and new network of straits to be developed through the project. The direct beneficiaries of these links will be the management authorities and local communities bordering the straits. A particular attention will be given to the transfer of experience and best practices for development in the sensitive areas.

DDNI has to offer experience in assessing the biodiversity, the preservation of natural heritage and a multi stakeholder environment to learn from. An other example is the elaboration by DDNI of the "Masterplan - Support For Sustainable Development Of The Danube Delta" which has been approved by the Romanian Ministry of Environment and Sustainable Development and has become part of the governance programme. As a partner of the INTERREG IVC DELTANET project, DDNI is also in capacity of sharing its knowledge of governance tools implemented on regions with a geographical specificity.

DDNI is clearly able to influence the policy and policy makers through enabling them to learn new methods and best practices to address environmental issues to policy makers.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

At European level DDNI was selected as Centre of Excellence for Deltas and Wetlands. DDNI is acting as partner in another INTERREG IVC project, Deltanet (0540R2 Network of European Delta Regions – Sustainable Delta Governance)

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Harju County Government (HCG) is the Estonian local authority which borders the Gulf of Finland.

It is a state institution that realises executive power in the region. A county governor is appointed to position by the State Government according to the Prime Ministers proposal and thus is a representative of the state and defender of state interests in ones county.

HCG is responsible for supervision over local municipalities legal acts as well as regional planning and sustainable and balanced development and development cooperation on a regional level. HCG is part of Helsinki-Tallinn Euregio network that promotes cross-border cooperation within Helsinki-Tallinn twin region. HCG coordinates and implements project activities in Harju County.

HCG will participate actively in the project to tackle the issues of governance of the strait areas in order to identify good practices of promoting economic development and better transportation connections of the strait area while considering

strait inhabitants quality of life and landscape, seascape and biodiversity preservation needs. HCG sees the potential to implement good practices identified within the project to coastal planning scenarios.

HCG is working with an aim that straits areas specifities would be recognised on European level, special issues of regions cultural heritage would be taken into account and strait potential to connect coastal areas would be recognised as economic opportunity and potential for development.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Harju County Governments' previous experience as a partner in EU projects covers the following:

Baltic Palette I & II (Interreg + Phare + Tacis) Strateeg (Interreg IIIA)

Basaar (Interreg IVA)

Current projects:

Baltic Climate (Interreg IVB)

Helsinki-Tallinn Transport & Planning Scenarios - H-TTransPlan (Interreg IVA)

Rail Baltica Growth Corridor (Interreg IVB)

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Uusimaa Regional Council is the regional authority for Uusimaa Region. It is the Finnish local authority which borders the Gulf of Finland and faces the Harju County Council. It operates according to the principles of local self-government, representing the municipalities of the region. Uusimaa Regional Council is responsible for preparing regional development plans and implementing strategic activities in cooperation with municipalities and other public and private operators. Uusimaa Regional Council involves the social partners and the civil society in its activities and brings democratic governance to regional government activities. It has both the expertise and the political power to fulfill its commitment. Practices of governance of the Gulf of Finland will be present to other strait areas. Uusimaa Regional Council is, together with Harju County Government, responsible for organizing Forum, Exhibition and Workshop in November 2013. Such issues as sustainable development

and biodiversity of strait areas are discussed within Forum and Workshop.

Uusimaa Regional Council will also inform municipalities of the region as well as state organisations of the European strait cooperation. Region will benefit by involving local policy makers and other key actors to the process of exchange of experiences between strait areas.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Uusimaa Regional Council has coordinated several EU-funded projects during recent years, e.g. Baltic Palette II (financed by Baltic Sea Interreg III B) and BASAAR (Central Baltic Interreg Interreg IV A). In addition Uusimaa Regional Council was a Lead partner in following Interreg III B financed project ESCOBALT, which promoted energy saving and corporate social responsibility in Baltic Sea Region in years 2004-2007 (www.esprojects.net). URC was also a Lead partner in following cross-border co-operation projects: KUSTI I & KUSTI II (Municipal co-operation), BCKR II (tourism co-operation), STRATEEG (financed by Southern Finland-Estonia Interreg IIIA).

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The Province of Lecce (PoL) is the Italian local authority which borders the Strait of Otranto. It faces the Albanese region of Vlora.

The Province is competent in the fields of economic development, culture and social action. It is also involved in tourism, territorial planning and transport. It has gained experience in the field of sustainable tourism development and cultural tourism through it implication in European projects. In advance of other regions of southern Italy, Puglia Region, and with it the Province of Lecce, have shown a great interest in the preservation of natural heritage, passing, as part of the activities

aimed at enhancing of the natural and cultural heritage, from the phase of the restoration and enhancement of the "individual cultural and environmental emergencies", to the stage of development of "integrated systems of culture and tourism".

This has fostered a virtuous cycle of area animation through the creation of territorial negotiating tables and the

initiatives of integrated and efficient management of land resources aimed to the implementation of "environmental and cultural systems" and "local tourist" and the "preservation of natural heritage". The action guarantees in the short term, as well as the effectiveness and efficiency of spending and in the medium term, the development of new territorial capacity in competitive processes, cooperation and co-development within the area "wider Euro-Mediterranean".

PoL will involve all stakeholders (universities, schools, enterprises, administrations, cultural organisations) through regular meetings at local level in order to contribute to the promotion of the sustainable development of the common area.

In March 2013, PoL will host a workshop which will contribute to the exchange of experiences in the field of sustainable tourism. The integrated approach of straits issues is perceived as a key answer to most problems of the area, including the impact on the biodiversity of the straits.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Province of Lecce has been involved in several European territorial cooperation projects, among which the following ones:

- Project "In the tracks of Enea" Programme INTERREG IIIA Greece Italy
- Project "Religious feasts and local events"- Programme INTERREG IIIA Greece Italy
- Project "VALT" (Valorisation of Art, Language and Tourism) Programme INTERREG IIIA Italy-Albania
- Project "BYHERINET" Byzantine Heritage Network: Rehabilitation, highlighting and management in the Eastern Mediterranean Basin Italy-Greece-Cyprus.
- Project "PRO.BIO.SIS." Programme INTERREG IIIA Italy Greece
- Project "Digital Map Revised"- Programme INTERREG IIIA Italy Greece

Contact details of partner	11				
Institution (original language)		I Vlores			
Institution (EN)	Vlora F	Regional Council			Acronym: NOSTRA
		Local Public Authority			
Address	Shesh	i 4 Heronjte]:
Postal code	094				ć
Town	Vlore				
Country	other	Please specify	Albania		S
·					
Phone (office)	+3553	3222755	(mobile)	+355674018190	
		3222755	(,		
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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acr
The Regional Council of Vlora is the Albanese local authority bordering the Strait of Otranto. It faces the Italian Province of Lecce. It is responsible for harmonizing regional strategies to the national ones, drafting and implementing strategies linked to the economic development and to environment including biodiversity matters at regional level. The regional Council aims at contributing to this project in bringing the know-how to the project partners related to the above matters. Moreover our experts responsible for drafting and implementing strategies relevant to the project topics will benefit from partners' experience via different activities planned through the lifetime of the project. Through the exchange of experience with other European straits, thanks to our participation in different activities, we will therefore improve our own strategies in our region.	Acronym: NOSTRA
Please describe the source of funding in case of funding from other EU programmes (e.g. ENPI, IPA)	
Participation in INTERREG III A projects: - ASTA 2005-2007 - W.A.P 2005-2006 - Mediterrage 2005-2008	
Applications for Interreg cross-border Greece-Albania 2011: 3 projects, two as Lead Partner	

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Region Zealand (RZ) is the Danish local authority which borders the strait called Fehmarn belt. It faces the German County of Ostholstein Both RZ and County of Ostholstein are members of the Fehmarnbelt Committee and secretaries of the Committee.

The region has 25 years of experience of local governmental planning within transport and infrastructure. It also cooperates with the Capital region of Denmark and Region Skåne (South Sweden) in the field of biodiversity across Öresund strait and participates in the joint administration of the Öresund Committee (political body in the South area).

The regional council has legal competence to decide on matters concerning regional policy. The Fehmarn Belt will be subject to considerable change in the coming years with a planned tunnel through the Fehmarnbelt (appr. 20 km) and Hinterland- rail- connections (80 km in county of Ostholstein and much more in Zealand) and a motorway upgrade. These and other planning will have many effects to

the protected areas and natural heritage. Especially the building of a fixed link in the next 8 years can be a considerable thread to preserving the nature and wildlife on both sides of the strait. When the link opens in 2020 traffic is suspected to rise considerably - especially in form of heavy goods lorry traffic and an increasing number of train passages. This constitutes a permanent thread for impact on nature and wildlife in the belt area. Both Region Zealand and Kreis Ostholstein are seeking inspiration for actions to reduce and preserve vulnerable areas from straits with similar experiences in traffic – nature connection and long term planning measures.

RZ hopes to pass on experience to the network in the project. The region also wants to enable possibility for actors outside the project to join the network. RZ is opening a more intensive cooperation with regional partners in northern Germany, and seeks inspiration to solutions on general and specific straits issues.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Experience in INTERREG projects:

- The Oresound/Skagerak programme: Project IBU Øresund (Infrastructure and town development in Öresund area)
- The South Baltic Program: Project Scandria Traffic corridor from the Scandinavian triangle (Norway, Sweden and Denmark to Berlin)

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The County of Ostholstein is the German local authority bordering the strait called the Fehrmarn belt. It faces the Region Zealand in Denmark. Both local authorities are members and secretaries of the Fehrmarnbelt-Committee.

The main competences of the County of Ostholstein is to illustrate and explain the processes of development of the common region and common activities by establish public cross-border dialog processes. This experience will be shared with the partners of the project through the example of the establishment of the Fehmarnbelt Committee.

The state of Denmark is planning since 2009 a tunnel between both sides of the strait and there is also the need to build a new railway link through the county as a TEN project.

These projectswill have many effects to the protected areas and natural heritage. Especially the building of a fixed link in the next 8 years can be a considerable thread to preserving the nature and wildlife on both sides of the strait.

When the link opens in 2020 traffic is suspected to rise considerably - especially in form of heavy goods lorry traffic and an increasing number of train passages.

This constitutes a permanent thread for impact on nature and wildlife in the belt area. Both Region Zealand and Kreis Ostholstein are seeking inspiration for actions to reduce and preserve vulnerable areas from straits with similar experiences in traffic – nature connection and long term planning measures.

The interest to be partner in the project is the need to benefit from the experiences of others to improve the County's own partnership across the strait.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

County of Ostholstein has many experiences with INTERREG A projects and also with some INTERREG B projects on many different thematic fields.

For example:

- STRING, (South-western Baltic Sea Tran regional Area Implementing New Geography; an INTERREG III B project, partner from Sweden, Denmark and Germany)
- Regionalmanagement Fehmarnbelt (INTERREG IVA project to develop the Fehmarnbelt- Region and to establish a Fehmanrbelt-Committee together with Region Zealand)
- Best ager (INTERREG IV B project, Best Agers using the knowledge and experience of professionals in their primes to foster business and skills development in the BSR)
- A.S.A.P (INTERREG III B, Rethinking rural development human potential, efficient administration, rural development)
- KultuLINK (INTERREG IV A project, building a mental and cultural bridge between both sides of Fehmarnbelt in addition to the physical bridge/tunnel)

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alred deta the For the Management of the Manage	type of controller and procedule to cooperation projects implemented ess is done internally. It is mainly bas	ot subject to pole for should be pure for selection by the OEC (in part of the pole on M. Pierre V first level controlle	ublic procurement), the contact provided. Otherwise, just indicate n. articular INTERREG IVC), the certifying
Partner budget (in EUR) ERDF co-financing rate: 75	5%		
Total amount:	144 324,92 €		
ERDF Funding:	108 243,69 €		
EU National Co-financing:	36 081,23 €		
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The Corsican Environment Office (OEC) is an industrial and commercial public establishment which was created in 1991 under the umbrella of the Corsican territorial authority. It is situated on the French Corsican border of the Strait of Bonifacio, facing the Italian Sardinian Province of Sassari. Its mission is to impulse and coordinate the regional policy for the protection and promotion of heritage, by combining the development and planning requirements of the territory. The OEC was appointed as environment authority for all the Corsican Territorial Authority's intervention mechanisms. Two elements show explain the OEC's experience in the strait of Bonifacio:

- its role as manager of several natural reserves in the region, representing a surface of 80 000 ha
- its role as a partner of the National Park of Maddalena Arcipelago in the project of creation of an International Marine Park in the Strait of Bonifacio (PMIBB).

In 1993, both bordering states and the regions of Corsica and Sardinia have adopted an agreement which defines the way the PMIBB project can be implemented. The PMIBB will be constituted as a European grouping for territorial cooperation.

Thanks to the PMIBB, significant problems such as the trade traffic in the strait of Bonifacio and the risks of damaging the biological balance and integrity of the area in case of accident are now taken into account.

This is the type of experience the OEC wishes to bring in the NOSTRA project, with the will of increasing its competences thanks to exchanges of experiences in the framework of this European Straits partnership.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The OEC participates since its creation in different European programmes in several fields, among which, for the 2007-2013 programme:

- COMMONS, "Common land for sustainable management" (INTERREG IVC)
- RETRAPARC (France, Maritime Italy)
- GIONHA ((France, Maritime Italy)
- TICAST (Grundtvig)

The OEC also participates in the Life programme: LIFE Pin Lariccio; LIFE Conservation of the Macrostigma Trout, the Life Corsica Mouflon, the Life Conservation of natural habitats and vegetal areas of priority community interest in Corsica and the LIFE LINDA project.

The OEC also led the European programme AMPAMED (MEDOCC) dedicated to the evaluation of protected maritime areas in a sustainable management of economic activities, as well as the creation of the International Marine Park of the Strait of Bonifacio (INTERREG I, II, IIIA, Maritime France-Italy OP).

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The Province of Sassari (PoS) is the Italian local authority which borders the Strait of Bonifacio. It faces the territorial authority of Corsica. Since 2000 PoS managed as "Auxiliary Managing Authority" the INTERREG III A Italy-France "Islands" promoting the preservation of natural heritage and biodiversity by specific programme axes. PoS launched in 2007 "The Agreement for the North-West", a network of public and private actors aimed at enhancing the development of Northwest Sardinia and the definition of shared strategies for sustainable development. In this context the PoS promoted projects financed by the cross-border programme Italy- France "Maritime" which are fully coherent with NOSTRA objectives. Due to the Sassari coastal area it's one of the most outstanding zones in the Mediterranean in terms of biodiversity, the PoS is realizing the RETRAPARC project to develop networking activities and governance tools between five natural parks (Natural Park of Asinara, Natural Park

of Porto Conte, Natural Park of Maddalena and Natural Park of Corse) for the preservation of biodiversity and natural heritage in the area between Sardinia and Corsica.

These projects highlight the relevance of "horizontal interactive governance" model to assist a sustainable and competitive development in the "Straits' systems".

Over the last 10 years, the PoS has undertaken with its partners several initiatives in order to ensure the construction of a territorially integrated system such as the completion of access roads and the integration of a multimodal cross-border mobility systems to well link Sardinia and Corsica to the continental areas.

PoS wishes to share its experience with other straits and learn from them. It will host a study visit and forum in 2012. Part of it will be organised at strait level, in cooperation with the Maddalena Park and the Corsican Environment Office. The PoS is also responsible for component 2 of the project.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The PoS was the Auxiliary Managing Authority of the European Community Initiative Programme, INTERREG IIIA Italy-France "Islands" 2000-2006. Projects in INTERREG IIIA (partners: Corsica and Tuscany):

- MEDA: Mediterranean cooperation in tourism. Building SME transborder network for the development of the tourism sector.
- LabNet: increase the value of the architectural heritage in historic centres of urban cross-border areas, with the aim to identify thematic tourist itineraries.

Projects in INTERREG IIIB (partners: Campania, Lazio, Tuscany, Balearic Islands, Bastia, Sète)

- Water Front: The network of port parks in the Mediterranean Sea: sea areas and intermodality. Aimed to develop a strategy for the people and tourists mobility development.

Projects in P.O. Italy-France - "Maritime":

- Retraparc: network of natural parks in the Mediterranean Sea.
- INNO_LABS: implementation of governance models for innovation and sustainable development.

Institution (original language)	Parco Nazionale dell'Arcipelag	o di La Mado	dalena
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Legal status	Body governed by public law		
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	www.lamaddalenapark.it		
	Giampaolo D'Angelo		
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Partner budget (in EUR)

ERDF co-linancing rate.	75%
Total amount:	126 624,00 €
ERDF Funding:	94 968,00 €
EU National Co-financing:	31 656,00 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

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The National Park of Maddalena Arcipelago (PNALM), is a geomarine park which covers an area of over 12 000 ha and 180 km of coasts in the Strait of Bonifacio. The NPMA is currently cooperating with the Corsican Environment Office (OEC) in order to jointly manage the common area of the Strait of Bonifacio. Thanks to this useful activity the two public bodies are now about to found the European Grouping of Territorial Cooperation (EGTC) named "Parco Marino Internazionale delle Bocche di Bonifacio - PMIBB" that will guarantee this technical and scientific cooperation on a permanent basis.

The NPMA will thus contribute to the project by providing experience on the joint management of actions in the ambit of a strait and more precisely in the field of the preservation of biodiversity and promotion of the economic development of such a specific area. It is also the opportunity to study the EGTC governance tool and how it can be implemented on a strait area.

Since the PNALM is a National Public body, the activities carried out during the implementation of the project will have a National level of dissemination and (vertical) mainstreaming.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The GECT is the main result of a project financed by the P.O. Maritttime Italia - Francia. The PNALM is also currently involved in the implementation of another project "RETRAPARC" whose main goal is to promote a transnational network among Italian (in the north Sardinia) and French (in Corsica) parks. Moreover, the PNALM is completing another project financed by the INTERREG IIIA Programme.

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Contact details of partner	23			
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Address Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller the	ne country specific information in the country of t	plan to carry out the ion section on the IN ry specific requireme	TERREG IVC website for further
Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller the	ne country specific information in the country of t	plan to carry out the ion section on the IN ry specific requireme	TERREG IVC website for further
Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller the	ne country specific information in the country of t	plan to carry out the ion section on the IN ry specific requireme	TERREG IVC website for further
Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller the	ne country specific information in the country of t	plan to carry out the ion section on the IN ry specific requireme	TERREG IVC website for further
NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller the	ne country specific information in the country of t	plan to carry out the ion section on the IN ry specific requireme	TERREG IVC website for further
NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller the	ne country specific information in the country of t	plan to carry out the ion section on the IN ry specific requireme	TERREG IVC website for further
NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller th de	ne country specific information in the country of t	plan to carry out the ion section on the IN ry specific requireme	TERREG IVC website for further
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	e type of controller and pro		blic procurement), the contact ovided. Otherwise, just indicate
Partner budget (in EUR) ERDF co-financing rate: Total amount:	0%	00 €	
ERDF Funding: EU National Co-financing:	0,0	00 € 00 €	

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
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Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
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Institution (original language) Institution (EN) Legal status	
Legal status	
Address	
Postal code	
Town	
Country	
NUTS Level 1	
NUTS Level 2	
NUTS Level 3	
Phone (office)	(mobile)
Fax	
Email	
Website	
Contact person	Please indicate the way you plan to carry out the first level control. Please refer to
	the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.
Partner budget (in EUR) ERDF co-financing rate:	: 0%
ERDF co-financing rate:	0,00 €

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
	TRA
Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
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independent controller should be provided. Otherwise, just indicate
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0,00 €
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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
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Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
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Institution (original language) Institution (EN) Legal status Address Postal code Town Country NUTS Level 1 NUTS Level 2					
Legal status Address Postal code Town Country NUTS Level 1 NUTS Level 2					
Address Postal code Town Country NUTS Level 1 NUTS Level 2					
Postal code Town Country NUTS Level 1 NUTS Level 2					
Town Country NUTS Level 1 NUTS Level 2					
Country NUTS Level 1 NUTS Level 2					
NUTS Level 1 NUTS Level 2					
NUTS Level 2					
NUTS Level 3					
Phone (office)			(mobile)		
Fax			, ,		
Email			•		
Website					
Contact person					
Independent financial controller	Please indica	ate the way you	plan to carry out	the first level o	control. Please refer to
	already knov details of the	vn (and selection independent co		public procur provided. Oti	level control. If ement), the contact herwise, just indicate
artner budget (in EUR) ERDF co-financing rate: Total amount:	0%	0.	00 €		
	0%	0,	00 € 00 €		

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
	STRA
Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed	
projects (if any).	
-117-	

Contact details of partner	31			
Institution (original language)				
Institution (EN)				Acr
Legal status				ony
Address				3.
Postal code				Acronym: NOSTRA
Town				ST
Country				₩ ₩
NUTS Level 1				
NUTS Level 2				
NUTS Level 3				
Phone (office)		(mobile)		
Fax				
Email				
Website				
Contact person				
	Please indicate the way you pl	an to carry out th	e first level control. Please refer to	
			NTERREG IVC website for further	
	details concerning the country			
			public procurement), the contact	
	the type of controller and proce		provided. Otherwise, just indicate	
	line type or controller and proce	dure for selection	,	
Partner budget (in EUR)				
ERDF co-financing rate:	0%			
Total amount:	0,00	€		
ERDF Funding:	0,00			
EU National Co-financing:	0,00			
LO National Co-illiancing.	0,00	<u> </u>		

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
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Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
-119-	

Institution (original language) Institution (EN) Legal status Address Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	(mobile)
Legal status Address Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person	(mobile)
Address Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	(mobile)
Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person	
Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	
Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	
NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	
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	details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.
Partner budget (in EUR) ERDF co-financing rate: Total amount:	0%
ERDF Funding: EU National Co-financing:	0,00 € 0,00 € 0,00 €

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
	TRA
Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
-121-	

Contact details of partner	33			
Institution (original language)				
Institution (EN)				Acr
Legal status				Acronym: NOSTRA
Address				3
Postal code				NO
Town				ST
Country				\ \
NUTS Level 1				
NUTS Level 2				
NUTS Level 3				
Phone (office)		(mobile)		
Fax				
Email				
Website				
Contact person				
Independent financial controller	Please indicate the way you	plan to carry out to	he first level control. Please refer to	
			INTERREG IVC website for further	
			ments for first level control. If	
			public procurement), the contact	
	the type of controller and pro		provided. Otherwise, just indicate	
	line type of controller and pro	ocedure for selection	on.	
Partner budget (in EUR)				
ERDF co-financing rate:	0%			
Total amount:		00 €		
ERDF Funding:		00 €		
EU National Co-financing:		00 €		
Lo National Co-illiancing.		<u> </u>		

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
	TRA
Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
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Contact details of partner	· 34			
Institution (original language)				
Institution (EN)				ACIONYIII. NOOTRA
Legal status				Į.
Address				
Postal code				2
Town	1	•		0
Country	,			3
NUTS Level 1				
NUTS Level 2				
NUTS Level 3				
Phone (office)		(mobile)		
Fax		- ` '		
Email				
Website				
Contact person				
		n to carry out th	e first level control. Please refer to	
	details concerning the country salready known (and selection is	pecific requirem not subject to p oller should be p	ublic procurement), the contact provided. Otherwise, just indicate	
Partner budget (in EUR) ERDF co-financing rate:	0%	_		
Total amount:	0,00 \$	Ē		
ERDF Funding:				
EU National Co-financing:	0,00 \$	€		

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
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Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
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Legal status Address Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	(mobile)
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Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	(mobile)
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Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller Pleat the	(mobile)
NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller Pleat the	(mobile)
NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller Pleat the	(mobile)
NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller Pleatthe	(mobile)
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alre. deta	tails concerning the country specific requirements for first level control. If eady known (and selection is not subject to public procurement), the contact tails of the independent controller should be provided. Otherwise, just indicate type of controller and procedure for selection.
Partner budget (in EUR) ERDF co-financing rate: Total amount:	0% 0,00 €
	0,00 €
ERDF Funding:	

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
	RA
Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
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	(mobile)
Legal status Address Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	
Address Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	
Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	
Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	
Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller	
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	Please indicate the way you plan to carry out the first level control. Please refer to
	details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.
Partner budget (in EUR) ERDF co-financing rate: Total amount:	0%
Total amount: ERDF Funding: EU National Co-financing:	0,00 € 0,00 € 0,00 €

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	
	Acronym: NOSTRA
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Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
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Contact person Independent financial controller the condetails alread details	country specific information section on the INTERREG IVC website for further
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Independent financial controller Please the condetails alreaded details	country specific information section on the INTERREG IVC website for further
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Partner budget (in EUR) ERDF co-financing rate: 0% Total amount:	% 0,00 €
ERDF Funding:	0,00 €
<u>U</u>	0,00 €

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
	TRA
Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
	TRA
Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
-133-	

Partner budget (in EUR)	lease indicate the way you plan ne country specific information s etails concerning the country sp lready known (and selection is r	ection on the IN pecific requirement not subject to puller should be pa	NTERREG IVC website for further ents for first level control. If ublic procurement), the contact rovided. Otherwise, just indicate	
Institution (EN) Legal status Address Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller the deta alre deta the Service of the contact th	ne country specific information setails concerning the country specifically lives and selection is retails of the independent control	to carry out the section on the IN secific requirement not subject to puller should be p	NTERREG IVC website for further ents for first level control. If ublic procurement), the contact rovided. Otherwise, just indicate	
Legal status Address Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller the deta alre deta the Partner budget (in EUR) ERDF co-financing rate: Total amount: ERDF Funding:	ne country specific information setails concerning the country specifically lives and selection is retails of the independent control	to carry out the section on the IN secific requirement not subject to puller should be p	NTERREG IVC website for further ents for first level control. If ublic procurement), the contact rovided. Otherwise, just indicate	
Postal code Town Country NUTS Level 1 NUTS Level 2 NUTS Level 3 Phone (office) Fax Email Website Contact person Independent financial controller the deta alre deta the Partner budget (in EUR) ERDF co-financing rate: Total amount: ERDF Funding:	ne country specific information setails concerning the country specifically lives and selection is retails of the independent control	to carry out the section on the IN secific requirement not subject to puller should be p	NTERREG IVC website for further ents for first level control. If ublic procurement), the contact rovided. Otherwise, just indicate	
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ERDF co-financing rate: Total amount: ERDF Funding:				
ERDF Funding:	0%	1		
	0,00 €			
EU National Co-financing:	0,00 € 0,00 €			

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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
	RA
Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed	
projects (if any).	
-135-	

Contact details of partner	40			
Institution (original language)				
Institution (EN)				Acronym: NOSTRA
Legal status				ony
Address				3
Postal code				Z
Town				S
Country				\
NUTS Level 1				
NUTS Level 2				
NUTS Level 3				
Phone (office)		(mobile)		
Fax		, , , ,		
Email		•		
Website				
Contact person				
		to carry out the	e first level control. Please refer to	
•			NTERREG IVC website for further	
	details concerning the country sp			
	already known (and selection is r			
	details of the independent control			
	the type of controller and procedu	ure for selection	n.	
Partner budget (in EUR)				
ERDF co-financing rate:		-		
Total amount:	0,00 €			
ERDF Funding:	0,00 €			
EU National Co-financing:				
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Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?	Acro
	Acronym: NOSTRA
	TRA
Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).	
-137-	